



GB04/03791

INVESTOR IN PEOPLE

The Patent Office Concept House Cardiff Road Newport

South Wales

NP10 ROR 23 SEP 2004

WIPO PCT

BEST AVAILABLE CULY

I, the undersigned, being an officer duly authorised in accordance with Section 74(1) and (4) of the Deregulation & Contracting Out Act 1994, to sign and issue certificates on behalf of the Comptroller-General, hereby certify that annexed hereto is a true copy of the documents as originally filed in connection with the patent application identified therein.

In accordance with the Patents (Companies Re-registration) Rules 1982, if a company named in this certificate and any accompanying documents has re-registered under the Companies Act 1980 with the same name as that with which it was registered immediately before re-registration save for the substitution as, or inclusion as, the last part of the name of the words "public limited company" or their equivalents in Welsh, references to the name of the company in this certificate and any accompanying documents shall be treated as references to the name with which it is so re-registered.

In accordance with the rules, the words "public limited company" may be replaced by p.l.c., plc, P.L.C. or PLC.

Re-registration under the Companies Act does not constitute a new legal entity but merely subjects the company to certain additional company law rules.



Signed

Andrew Gersey

Dated

14 September 2004

PRIORITY DOCUMENT

SUBMITTED OR TRANSMITTED IN COMPLIANCE WITH RULE 17.1(a) OR (b)

vitation I have about a terrement and Industry

Patents Act 1977
(Rule 16)

Patents Act 1977
(Rule 16)

### The Patent Office

Cardiff Road Newport South Wales NP10 8QQ

### Request for grant of a patent

(See the notes on the back of this form. You can also get an explanatory leaflet from the Patent Office to help you fill in this form)

1. Your reference

P11134GBA/SSA/AH

11HAY04 E894845-4 D02718\_\_\_\_\_ 0177700 0.00-0410389.1 CHEUUE

 Patent application number (The Patent Office will fill this part in)

0410389.1

3. Full name, address and postcode of the or of each applicant (underline all surnames)

BARCLAY, Duncan Hugh 20, rue de Grenelle 75007 Paris France

Patents ADP number (if you know it)

8707598001

If the applicant is a corporate body, give the country/state of its incorporation

4. Title of the invention

(including the postcode)

Improvements relating to Cross-Media Management Systems

5. Name of your agent (if you bave one)

"Address for service" in the United Kingdom to which all correspondence should be sent

David Keltie Associates

Fleet Place House 2 Fleet Place London EC4M 7ET United Kingdom

Patents ADP number (if you know it)

04014502006

 Priority: Complete this section if you are declaring priority from one or more earlier patent applications, filed in the last 12 months. Country

GB

Priority application number (if you know it)

Date of filing
(day / month / year)

0320775.0

4 September 2003

 Divisionals, etc: Complete this section only if this application is a divisional application or resulted from an entitlement dispute (see note f) Number of earlier UK application

Date of filing (day / month / year)

- 8. Is a Patents Form 7/77 (Statement of inventorship and of right to grant of a patent) required in support of this request?
  - a) any applicant named in part 3 is not an inventor, or YES
  - there is an inventor who is not named as an applicant, or
  - c) any named applicant is a corporate body.

Otherwise answer NO (See note d)

Patents Form 1/77

### tents Form 1/77

Accompanying documents: A patent application must include a description of the invention. Not counting duplicates, please enter the number of pages of each item accompanying this form:

Continuation sheets of this form

Description

Claim(s)

Abstract

Drawing(s)

10. If you are also filing any of the following, state how many against each item.

Priority documents

Translations of priority documents

Statement of inventorship and right to grant of a patent (Patents Form 7/77)

Request for a preliminary examination and search (Patents Form 9/77)

Request for a substantive examination (Patents Form 10/77)

Any other documents (please specify)

11. I/We request the grant of a patent on the basis of this application.

Signature(s) David Keltie Associates

David Keltre Associates

Date 10 May 2004

12. Name, daytime telephone number and e-mail address, if any, of person to contact in Anna Hamadyk the United Kingdom

020 7329 8888

After an application for a patent has been filed, the Comptroller of the Patent Office will consider whether publication or communication of the invention should be prohibited or restricted under Section 22 of the Patents Act 1977. You will be informed if it is necessary to prohibit or restrict your invention in this way. Furthermore, if you live in the United Kingdom, Section 23 of the Patents Act 1977 stops you from applying for a patent abroad without first getting written permission from the Patent Office unless an application has been filed at least 6 weeks beforehand in the United Kingdom for a patent for the same invention and either no direction prohibiting publication or communication has been given, or any such direction has been revoked.

- a) If you need help to fill in this form or you have any questions, please contact the Patent Office on 08459 500505.
- Write your answers in capital letters using black ink or you may type them.
- If there is not enough space for all the relevant details on any part of this form, please continue on a separate sheet of paper and write "see continuation sheet" in the relevant part(s). Any continuation sheet should be attached to this form.
- d) If you have answered YES in part 8, a Patents Form 7/77 will need to be filed.
- Once you have filled in the form you must remember to sign and date it.
- Part 7 should only be completed when a divisional application is being made under section 15(4), or when an application is being made under section 8(3), 12(6) or 37(4) following an entitlement dispute. By completing part 7 you are requesting that this application takes the same filing date as an earlier UK application. If you want the new application to have the same priority date(s) as the earlier UK application, you should also complete part 6 with the priority details.

# IMPROVEMENTS RELATING TO CROSS-MEDIA MANAGEMENT SYSTEMS

The present invention relates to a system for cross-media management. It relates particularly, although not exclusively, to a crossmedia management system suitable for use in newsroom management referred to hereinafter as "Control Tower"

### Introduction

what some call the "Information Age", many of today's media organisations are implementing "convergence" strategies. News organisations are "converging" previously distinct news operations and delivering multimedia news "packages" to audiences through a variety of distribution platforms: web, radio, TV, print, wireless. Advocates of this new multimedia "information" age argue that the and innovative new ways of telling stories. The potential is certainly there. However, the challenge is avoiding chaos while implementing Newsrooms have become increasingly complex over the past twenty years. In response to changing market conditions and the advent of synergies of convergence lead to better ways of serving the public interest, greater financial returns for individual media organisations, rapid changes to newsroom workflows and culture.

media organisations adopt a convergence strategy and begin the process of becoming what the 2002 Mudia Study<sup>1</sup> calls an "Information The Control Tower (CT) system assumes that media-independent workflow management is becoming increasingly necessary as many Engine" – that is, a media organisation developing stories across multiple media platforms.

production or planning system exists which incorporates online collaboration, unique assignment management features, contact databases, in a unique media-independent platform. Control Tower is the only true newsroom management system that manages the flow Control Tower fills a gap during the pre-production period for the planning of multimedia content elaboration and distribution. No other of information independent of the final medium chosen for diffusion. That's because Control Tower provides a "media neutral" platform that allows editors to plan and build stories in any content format. Unlike Control Tower tracks/uploads the finished file, supporting any type of file extension (upload time varies according to file size). In this way, other systems where finished products (whether a film segment, photo, or text stories) need to be managed directly into the system, Control Tower serves its role as an overall tracking and planning device.

<sup>&</sup>lt;sup>1</sup> Aquino, R., Bierhoff, J., Orchard, T., Stone, M. (2002). The European Multimedia Landscape. Heerlen. Mudia.

This new approach provides a much need solution for an industry trying to support multiple media formats. Working with tools designed to support specific media format, the news industry will be unable to support the various cultural changes prompted by convergence.

## Control Tower: Functionality

### **General Overview**

production. By offering an ideal combination of collective and private tools, Control Tower facilitates information flow between newsroom teams, enables multiple media distribution scheduling and enhances personal time management. This helps facilitate the move into cross organising editorial production. This newsroom management system will allow editors to manage both human resources and content The aim of the Control Tower system is to give publishers a complete 'newsroom resource management' system for streamlining and media operations, but does not exclude monomedia groups that are looking at improving newsroom practices. Control Tower focuses on a part of the editorial processes ignored by most other newsroom systems: story development and resource management. Control Tower is not a content management system. Instead, it facilitates story development and resource planning and scheduling. Control Tower aims at being not only user friendly and intuitive, but also at providing flexible and customisable workflow options to adapt to the needs of different media organisations.

## Application Objectives

- Act as the "command and control" centre of the newsroom from which users may manage personal tasks, share and view information with/from other departments and media outlets, and organise upcoming coverage and shared resources (such as equipment and personnel requirements)
- Facilitate greater communication between different newsroom teams through collaborative features such as the shared StoryBudget, online conferences, and messages
  - Centralise all information assignments, files, team members, messages, sources related to one story to organise story development in a "project"
- Incorporate personnel management tools for administering staff schedules, holidays, sick days and overtime as well as management reports on user activity

### The system:

- Improves collaboration between different newsroom teams
- Facilitates and coordinates cross-media publishing efforts
- Speeds up newstoom efficiency by centralising essential information

assignments. Constant, automatic monitoring of newsroom activity provides updates on story progress; personnel activity overviews provide editors with the information they need to make informed editorial decisions about story. assignment. Editorial managers and staff plan and monitor content creation and distribution across a number of different media outlets, programs and editions. Control Tower's truly unique cross media viewpoint eases the transition into expanded multimedia operations and manages the flow of information in a way that information, avoids duplication of data entry and allows the newsroom to generate powerful knowledge assets useful in creating future Control Tower has been designed to mirror the traditional editorial process; gathering and organising story ideas, assigning stories to appropriate journalists, and tracking deadlines. The centralisation of information, such as editorial contacts/new sources and personnel raditional systems cannot

structures, auto-archiving, time zone, categories and fields to enable classification of information, and metadata for files/content. The requirements. Functionalities that can be tailored include: the naming and creation of programmes and editions, newsroom department Control Tower's "Client Administration" allows an administrator to tailor the Control Tower application to suit specific organisational system provides the necessary tracking and centralisation of information to improve editorial decision-making in the newsroom The Control Tower is designed to help newsroom editors and journalists efficiently handle most planning and information sharing requirements associated with the production of editorial material while exercising better news judgement. The system helps them:

- > to develop their ability to create enticing multimedia story packages
- to provide them with centralized and easily accessible information on all ongoing and planned news coverage efforts for all staff
  - to enable the newsroom to create efficiencies under the growing demands of multimedia newsrooms

Based on the idea that innovations should work with the instincts of the newsroom, Control Tower places editorial planning and information management at the centre of new multimedia newsrooms. The next few sections explore the specific modules of Control

## Application Features Overview

Table 2.0 summarises the features that are available in the new Control Tower system. Features are compared to existing features in the current version of the Control Tower system (see columns "current feature" and "type". Note that terminology may change but underlying Application principles will remain the same.)

	Description	Shared /Personal	Current Feature	Type
Components	sontent output for programs and editions		Assignments /Planners	Modification (Mod.)
My Agenda	Editors plan output and manage story development for specific editions/programs	Personal	New	New
Agenda	Newsroom staff view and add story suggestions to editor's agenda agenda and editorial staff may modify another editor's agenda	Shared	New .	New
Story Budget	Editors dynamically share, view, and transfer edition and program planning information contained in their My Agenda	Shared	New	New
Conferences	Editors solicit story angles from journalists	Shared	Conferences	Mod.
Events Planner	Users record and organise upcoming event coverage	Shared	New	New
Stofy Builder	Workingson	Personal E	Assignments	Myodi Modification of the second
	Editors create and manage assignments and the "assignment team" shares story information including files, sources,	Shared	Assignments Details	Mod.
Assignment Spec	messages, etc. Editors fill in editorial brief and select content format; journalists are alerted to new assignment	Shared	Assignments Details	Mod.

				POPU
My Assignments	Users view all their running assignments by list	Personal	Assignments	
Assets List (to be	Users access content uploaded into CT to prepare for final	Shared	New	New
renamed) Assignments Tracker	production Users view running assignments by deadline + list view	Shared or Personal	Assignment Planner	Мод.
Topics Tracker	Users tracks ongoing newsgathering activity by topic covered	Shared	Story Tracker	Mod.
Media Planner	Users view running assignments scheduled for publishing/broadcasting by date + list view	Shared or Personal	Cross Media Planner	Mod.
Sonedule Master Milewstoon	TRANSPORTES OUT OF TRACKING!	Shared or	Men	
My Calendar	Richard Market Comments (i.e. appointments), holiday elated travel	Shared and Personal	New	New
People Tracker	Users track journalist and editor activity, view work load, and access availability information for newsroom staff	Shared	People/ People Planner	· Modified
Booking Manager		Shared	New	New .
Newsroom Manager	Users manage.collective or department specific appointments and meetings.	Shared	New	New .
Source Bank	LUSEISTECOPE SOURCE INTOITMATION TILES RANGINOLESS	Shaired or Beisonal w	(350) (1685)	NA OCT
PeoplePLAN	(General Stattlognach and adminintaring and stamped an	'Shared'		Now
Personnel PLAN	Admin or HR manager may schedule staff for the work week, record hours worked, overtime, holidays, and work related travel.	Admin	New	

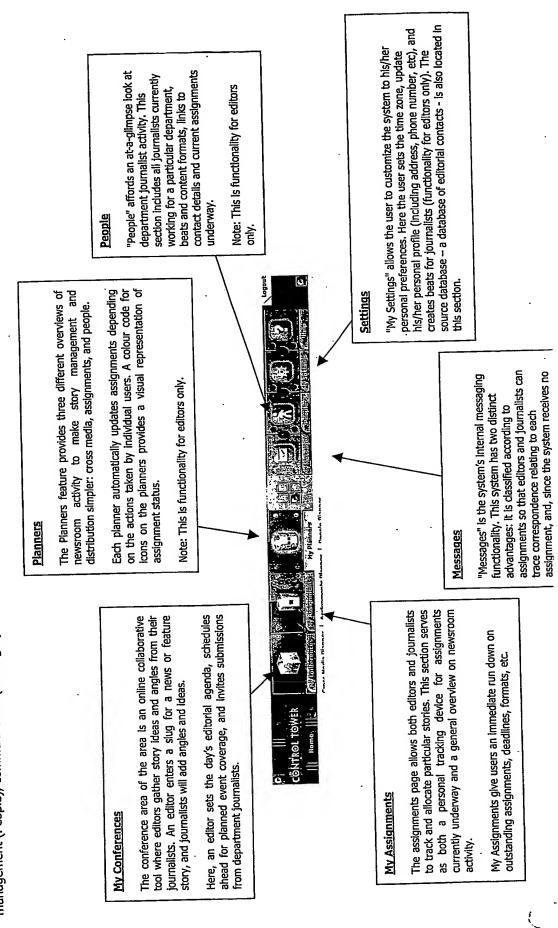
User sets time zone to determine system for journalists  New User sets time zone to determine system fine  User sets time zone to determine system time  User updates personal contact information  User updates personal contact information	Team Manager			People	Mod
indiances against related to assignments.  Session and termine special consistent of time to be completed articles are archived articles are archived by time view, etc)  The zone to determine system time  In a personal contact information  Sessification system for journalists  Sessional contact information	AdVanced Search	parion corresponding radivance oreach module in the system	Shared II.	Search	Manager Manage
withe application in English or French  The application in English  The application in Eng	Messages s	ind messages telate	Sharted	Miessagas 27	
User sets time zone to determine system time  User sets default views for planners (i.e. default to a particular petion  User sets time zone to determine system time  User sets time zone to determine system time  User sets time zone to determine system time  User creates classification system for journalists  User updates personal contact information	Deleimine Access Settings	ocessjoveranil	Shaledir	N. GW	Mew Services
Select to view the application in English or French  User sets autoarchive setting to determine length of time to elapse before completed articles are archived  User sets default views for planners (i.e. default to a particular media outlet, time view, etc)  Zone User sets time zone to determine system time ection User creates classification system for journalists User updates personal contact information User updates personal contact information		Jersimahada parsonal Maglication sattings	Personal	My Settings.	N oppo
User sets autoarchive setting to determine length of time to election elapse before completed articles are archived elapse before completed articles are archived.  View User sets default views for planners (i.e. default to a particular gelection media outlet, time view, etc)  Zone User sets time zone to determine system time election  Creation User creates classification system for journalists  User updates personal contact information		ect to vie	Personal	New	New
User sets default views for planners (i.e. default to a particular media outlet, time view, etc)  User sets time zone to determine system time  User creates classification system for journalists  User updates personal contact information	lve election	User sets autoarchive setting to determine length of time to elapse before completed articles are archived	Personal	Autoarchive settings	Mod.
Zone User sets time zone to determine system time Creation User creates classification system for journalists  User updates personal contact information  User updates personal contact information	Default View Setting Selection	User sets default views for planners (i.e. default to a particular media outlet, time view, etc)	Personal	New	New
Creation User creates classification system for journalists  rofile User updates personal contact information User updates personal contact information	ele Sele	User sets time zone to determine system time	Personal	Time Zone	Unchanged
User updates personal contact information	, g	User creates classification system for journalists	Personal	Beats	Mod.
	My Profile	User updates personal contact information	Personal	My Profile	Mod.
Structural set-up?		Cilentispecificaccount Information including Users and istructural set: Up	Shared	Glent Admin	Modify at

Create Departments	User creates departments by which to classify users in the system	N/a	Departments Client Admin	Unchanged
Create Users	User creates and manages users in the system	N/a	Users – Client Admin	Mod.
Create Distribution	User creates and manages media outlets for the system	N/a	Distribution — Client Admin	Mod.
Session Time Out	User sets maximum perlod of time to elapse before automaticsystem log out occurs	N/a	Time Out - Client Admin	Mod.
Source Type	Users enters source types by which to classify sources in the system	N/A	Source Types – Client Admin	Unchanged
System Admin	EPNImanages thial account into mation to find including the collection of the collec	ė/Ni Nigera	System Admin	Mode
Active Accounts	Add, modify, archive, or delete active accounts	N/a	Clients – System Admin	Mod.
Archived	View and restore archived account information	N/a	Clients – System Admin	Mod.
Accounts Trial Accounts		N/a	Clients – System Admin	Mod.
			·	

•

## **Application Overview**

story & idea development (My Conferences), project management and task allocation (Assignments and Planners), personnel and contact The following navigation bar is a screen capture from the first Control Tower system. The new Control Tower system is based loosely on this grouping of features but may have an entirely different looking interface. The application is organised by editorial workflow concepts: management (People), communication (Messages)



## **Application Functionalities**

# Features for Story Development and Planning

### StoryPLAN

This is the module used to plan editions and programs, share story budget information, and solicit ideas and participation from newsroom staff.

Control Tower's story planning module consists of:

- My Agenda for storage and sharing of story ideas
  - Budget for edition/program planning
- Conferences -- for increased participation and collaboration from newsroom staff
  - Topics for tracking of ongoing news stories
- Events for preparation and planning of event coverage

### My Agenda

Corresponds to Stories section in the current set up of CT (with the Area filter on Mine). See screenshot 2.0.

The My Agenda is a personal workspace where an editor prepares story lists for his/her department at a specific edition(s) or program(s). Journalists and other editors may submit story proposals for the department editor's review. This feature consists of a series of "folders"

- Proposals where incoming story proposals from journalists or other editors are received (user has not yet decided to run with a around which an editor and his staff organise story ideas:
  - Stories where all stories that are being developed or that an editor may wish to develop later are stored Topic/Story; does not show up on Story Budget)
    - On Hold where stories that may be developed later or that are postponed until a later date are stored
      - Rejected where all stories that have been rejected from either proposals or stories end up

Editors are invited to "share" story ideas and one editor may add another editor's idea to his Agenda.

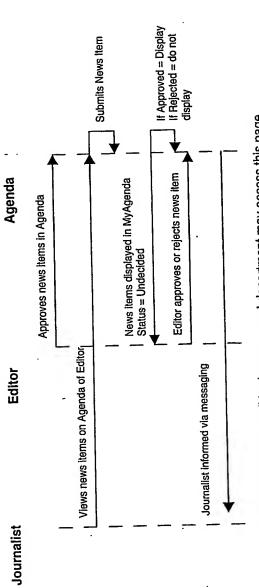
All users with appropriate access rights may access this page and organise coverage.

### Agenda

Corresponds to Stories section in the current set up of CT (with the Area filter on All) See screenshot 2.0.

The Agenda page is the public page where other users may view the editor's Agenda, editorial users in the same distribution outlet (i.e. edition or program) may modify another editor's agenda<sup>2</sup> and journalist users may submit news items for considered inclusion.

When a journalist user submits a news item the process is as follows:



Users working in the editor's edition/program and department may access this page.

### StoryBudget

Corresponds to a view of the Stories section with data selected in the Product and Date filters, i.e. view of the stories scheduled for a specific program/ edition. See Screenshot 2.0.

The Story Budget maintains a simple list of all stories scheduled to be published/broadcast on a given day. The list of stories is filterable by program/edition, date, and department.

ί.

<sup>&</sup>lt;sup>2</sup> Note: this feature enables users to ensure accurate and timely publication/broadcast. It is assumed that the final production planning is more important than individual editor's agendas and would ensure that any editorial user (regardless of whether one editor is sick, gone home early, etc.) will be able to complete the production information.

### Conferences

The Conferences section enables editors to invite story from their journalists on a given topic. Submitted story proposals appear both on the conference page and in the Proposals folder of the Agenda so that the editor manages all story proposals in a similar way. See Screenshots 8.0 and 8.1.

### Topic Tracker

track coverage efforts for major stories over indefinite or defined periods of time like Parmalat, Presidential Elections, Atkins Diet, etc. See The new Topic Tracker section enables users to group stories around an overarching theme or topic. This will allow the newsroom to Screenshots 7.0 and 7.1

### **Events Planner**

(either journalists/editor) or by members of the external community so that no event will be missed. The simple list format will enable users to create "news diaries" (i.e. lists of the day's/week's events) so as not to miss upcoming events and the event details page enables story The new Events Planner maintains a list of all potential events to cover. These events will have been submitted either by editorial users creation to facilitate organising the coverage of major events.

This is the events calendar that users utilise for planning upcoming event coverage, keep informed about news events occurring in the community, and submit events for upcoming coverage.

All users can enter events, and events will be private/shared (designated by a check box). Equally, a user may define further access rights. See screenshot 4.0. Editors will be able to add events to their Agendas and begin organizing event coverage at any time. Events (=Topic) will be linked to stories, assignments, and conferences Events will be classified by newsroom, department, category and event type. Metadata is configurable from the Client admin (enabling the client organisation to create their own information fields and classification systems).

Event details (see Screenshot 5.0) include:

Event Title (Slug)

- Department
- Category
- Location
- Date/Time
- Set Reminder
- Notes
- Created by
- Modified by
- People to contact (Sources link to SourceBank)
- Assets
- Stories
- Messages
- Access Rights (defined, public, private?)

# Features for Project Management

overview facilities. The addition of and integration with calendaring features will result in more accurate and greater tracking of staff work schedules and personal and team availabilities for instance. An enhanced messaging component will enable rapid communication with Various Control Tower tools allow flexible handling of assignments. The project management component may incorporate greater newsroom staff and facilitates tracking of shared correspondence related to stories.

The project management component runs across several modules:

- Story Builder (Story Details, Create Assignments, Assignment Tracker, Media Planner, Assets)
- Schedule Master (MyCalendar, People Tracker, Newsroom Manager, Booking Manager) facilitates the scheduling of staff work and
  - booking of shared resources
  - Message for rapid communication with newsroom users both inside and outside the newsroom
- Contacts (SourceBank, Team Manager) to record and centralise contact details of staff and sources

### **Story Builder**

This is the assignment management module used to manage newsgathering activities, organise resources and obtain overviews on newsroom activity.

This module serves 4 purposes:

- The flexible handling of tasks, and assigning of work to the various teams
- The sharing of all assignment related information (including the storage of the final unedited content.)
- The ongoing access to at-a-glance views of editorial and newsgathering activities statuses (distribution schedules, assignment lists,
  - The easy tracking of distribution schedules for the planned output across any existing outlet. etc.), allowing progress tracking

This module consists of:

- Story Details
- Assignment Spec
- Assignment Tracker
- Media Planner
- **Assets List**

## Story Details (see screenshot 3.0)

This is the story home page that an editor accesses from his personal workspace, My Agenda, by clicking on View Story. The purpose of this home page is to centralise all information related to the story and to give an overall view on the coverage being accorded a particular topic. Note that the Story Details page will be a dynamically updating page with frames. The basic information fields and repositories will remain the same, but the user interface (UI) will establish some kind of hierarchy of information to avoid the clutter.

All persons (Team Members) assigned to the story will be able to access the Story Details page.

All assignments related to the story (photo, text, graphic etc.) will show up grouped under a category called "Assignments". To create a new assignment an editor clicks "New Assignment" directly from this area on the Story Details page.

The Story Details contains the following information:

- Story story title
- Description description of the story
- Team Members all the people working on the story. Upon assigning the story a link to Schedule Master will display the schedules of all tentative Team Members (Screenshot 3.2)
  - Department- A link to Media Planner will show the planned distribution schedules of all running assignments associated with the Story Details (i.e. filtered by story)
- Assignments shows all the assignments created for this story. Headers for this area will show deadline and content format. A link to
  - Assets files of any type uploaded into CT to be shared between participants + raw unedited final copy. (Screenshot 3.3) Assignments Tracker will show the deadlines of all running assignments associated with the Story.
    - Messages -- centralises all messages related to a particular story (Screenshot 3.1)
- Sources all additional contacts used in connection with story (Screenshots 3.4 & 3.8)

## Assignment Spec (see screenshot 3.5)

Editors use this page to enter assignment details, assign a journalist to cover a particular aspect of a story, view journalist availability and schedule (optional) and set deadlines. Users can create multiple assignments associated with one story in any content format necessary.

Editorial users (i.e. those associated with the Story (=Team Members) may access the Assignment Spec page through a button [New Assignments] located on the Story Details page. Other team members may view the assignment, but will not be able to make any modifications.

The following information will be requested to create an assignment and will be entered from the Assignments page:

- Slug (prefilled)
- Content Format (prefilled)
- Journalist
- Deadline
  - Brief
- Other Journalist on location? (check box yes or no, if yes, specify and link to journalist details)
  - Content asset positioning (especially needed for print)

All modifications and status changes made to the assignments will be kept in an ongoing object history. For example, 12/11/03, 1:30 pm Editor Bob Creates Assignments; 14/11/03, 4:31 am Journalist Jane Accepts Assignment. Tracking of this sort will enable management performance reports and will enable greater transparency between newsroom participants.

When a user is assigned to a story or task the incoming task or assignment is bolded on the Assignments page in order to indicate that new information has arrived which demands the users attention. The bolding will remain until the user has clicked "Accept" within the Assignment or Task details.

# Assignment Tracker, Media Planner and Assets.

Control Tower will incorporate several list- and calendar-style overviews designed to give users access to key information about different stages of the workflow: task lists (i.e. what they, or other users are to do), use of content/topics/stories across different media outlets or programs/editions, lists of content uploaded into the system organized by destined distribution outlet etc.

views. The planners discussed in this document are views that are already considered important although the final implementation will The exact views necessary will be identified as the user interface becomes more concrete to define form and function of the different need to be reviewed at a later stage.

Please note: navigation will be looked at carefully with relation to the planners. Current conditions for planner navigation are:

- Users will be able to click (perhaps on a hierarchical nav bar) on a specific media outlet or edition/program or departments
- A dynamically generated header at the top of each planner indicates what the user is looking at (e.g. Now viewing: EPN Times,
- Default settings for planners may be set by the user in their My Settings (note: this point may become irrelevant depending on our choice of navigation)

# Assignments Tracker (see Screenshot 6.0)

This is an overview of all assignments currently running that a user is working on. From this page newsroom users manage tasks, gain access to further assignment and story details, and may print off lists.

Users only view the assignments that they are working on in this section.

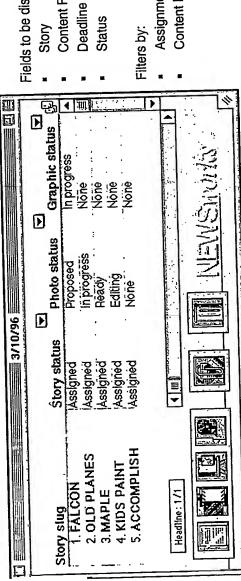
The goal of this page is to display all assignments currently running.

Users will have access to 4 different views: list-view organised by Story, list-view organised by content format, list-view of all their assignments currently in progress, and calendar view. The first view of the Assignment Tracker will be organised by story, showing the Topics currently in production along with media asset and media asset status:

In this screenshot, the slug (=topic) is clearly displayed along with a summary of the treatment (= content type) of the topic.

The second view of the story will be used by the user to view different content element. By clicking on the Photo at the top of the column, the user will be shown a list of all photo elements in production, for instance. The third view of the Assignments Tracker is an "all assignments" option to enable users to view a list of all their assignments currently in

This page will display a list of all story elements, assignments and tasks occurring. Users will be able to filter the information on this page by means of filters directly on the page. This overview will be similar to the Assignments page in the current CT system. progress. We may wish to also have a Task option for miscellaneous types of assignments.



Fields to be displayed on this page are:

Content Format

Status

Assignment Status

Content Format

The fourth possible view is the planner page from which users view running assignments by deadline arranged in a calendar view.

The table headers included will be:

- Media Outlet

Program/Edition

### Filters by:

- Department
- Media Outlet
- Program/Edition
- Assignment Status

# Media Planner (see screenshots 12.0, 12.1, and 12.2)

This is the page from which users view running assignments by edition/program scheduling (i.e. when they are scheduled for broadcast/publishing). This page will emphasise the ability to track topics/stories across different media outlets.

The table headers included will be:

- Story
- Media Outlet
- Program/Edition
  - Filters<sup>3</sup> by:
- Department
- Media Outlet
- Program/Edition
- Assignment Status

  - Content format

The calendar will be located on the right hand side of the page, whereas assignment titles, and header fields will be located on the left (the reverse of the current planner layout)

## Assets Lists (see screenshot 9.0)

This will be a list of all content assets uploaded into the system that users view by program/edition and may open the file directly from this page. It will distinguish content (i.e. raw copy) from files (i.e. background material).

<sup>&</sup>lt;sup>6</sup> Users may be able to set the default views on this page to automatically filter to specific edition/program or department

### Schedule Master

These calendar tools enable the recording of collective appointments and newsroom conferences activity, of personal commitments resulting in time-off and the tracking of individual staff work schedules, as well as equipment sharing and booking functionalities.

This feature has several important roles within Control Tower:

- Alert/remind users of important events/appointments (including contact reminders for sources)
- Enable editors to track journalist activity and identify times/dates when a journalist is available/unavailable for a story
  - Enable resource sharing/scheduling
- Show tasks, deadlines and appointments like interview dates, conferences, meetings, and news events
  - Enable administrators to plan staff work schedules

Schedule Master is composed of four different calendars:

- MyCalendar
- **PeopleTracker**
- Newsroom Manager
- **Booking Manager**

## MyCalendar (see screenshot 16.2)

MyCalendar enables users to manage personal appointments, holidays, and work related travel. This feature integrates with the People Tracker (for viewing staff availability), allowing ongoing updates on individual users' availability.

The feature also dynamically updates the central administrative calendar, Personnel PLAN, from which personnel managers can create staff schedules, administer holidays, and record sick day and overtime.

To add an event to their personal calendar, the user will click the "Add Event" button or doubling click on the appropriate date number in

the calendar view.

Clicking the "Add Event" button will bring up the "Add New Event." Filling in the data fields on the "Add New Event" screen will add an event directly into the calendar Users will be invited to select from a "show time as" drop down enabling them to indicate inavallabilty during a particular period of time. (If time shown as "on holiday" or "busy" = not available, if "work related travel" or "out of office" = tentatively available).

Users assignments deadlines will also show up on their personal calendar.

### Event Fields<sup>4</sup>

- Event Title (Slug)
- Department
- Category
- Location
- Date/Time
- Set Reminder
- Notes
- Created by
  - Modified by
- People to contact (Contacts link to SourceBank)

# People Tracker (see screenshots 11.0, 11.1, and 11.2)

The People Tracker will feed off users personal calendars (My Calendar) in order to check staff availability / inavailability.

The PeopleTracker enables users to view the availability of individual newsroom users and assign them to stories. The PeopleTracker will

feed off information from two areas of the application related to users:

- My Calendar (i.e. availability)
  - Story Details (i.e. workload)<sup>5</sup>

This page will provide a list displaying various tasks (i.e. assignments) plus any appointments, holidays, or other scheduling information indicated in their personal calendars for multiple users. A link on this page will lead users to the personal calendar of individual users so that assigning editors may verify schedules.

The People Tracker will be filterable by the following:

<sup>4</sup> Note; these fields may be varied . By the combined into one view with two levels (i.e. first level = general for several users & second level = more detalled for one user) Note: These two types of information may be combined into one view with two levels (i.e. first level = general for several users & second level = more detalled for one user)

- Event type (assignments, foreign assignment, holidays, appointments etc.)
- Department
- Media Outlet
- Program/Edition
  - Story <sup>6</sup>
- Content Format
- Topic/Story

Status (i.e. holiday, available) to be determined by an outlook function such as: "Show time as:" filter + busy, free, etc. or in office out of office. Users will be able to indicate inavailability by:

- Indicating a personal appointment/interview/etc. and set it to show time as Busy
  - Entering a holiday (time is considered as unavailable)
- Entering Work Travel (time is considered tentatively available)

### Newsroom Manager

The Newsroom Manager feature enables editorial managers and administrators to manage collective or department specific appointments and meetings.

This feature integrates with the personal calendar feature, MyCalendar, allowing ongoing updates on individual users' internal commitments. The feature also dynamically updates the central administrative calendar, Personnel PLAN, from which personnel managers can create staff schedules, administer holidays, and record sick day and overtime.

## Booking Manager (see screenshot 3.7)

The Booking Manager calendar is used by an administrator or newsroom organiser to manage the organising and booking of shared resources such as cameras and other equipment/editing suites etc.

<sup>&</sup>lt;sup>6</sup>Note: a button from the StoryBuilder [View team activity] will direct the user to the planner showing the schedules of all journalists/researchers/editors involved with the particular story.

Only a calendar administrator or several administrators (i.e. the person in charge of the newsroom resource/calendar) will have access rights to book equipment, but all newsroom users may send booking requests via the calendar.

The Booking Manager calendar indicates times when a particular resource is booked and times when it is available. Other users may view this information and may request to book the resource during a designated period.

Steps for sending a newsroom resource request:

- User chooses Newsroom Resource calendar from main calendar list
- User chooses specific newsroom resources (Camera, journalist, etc)
- User submits a request to the administrator of calendar (or directly to journalist) to book the resources time
- The Request is sent to the request page of the calendar administrator with automatic information about the availability of the resource (i.e. available, already booked, etc.) who views Requests awaiting approval
  - The calendar administrator may approve or reject the request

should be able to view the resource by hours, day, week, etc. and then send a request once they think they have located the appropriate Note: the resource tracker should also enable users to check availability themselves in order to locate an appropriate time slot. They

Also note that the ability to configure the calendars to define who receives/approves requests may be provided.

# Messages (screenshots 14.0, 14.2, 15.0, 15.1, and 15.2)

The Messages page centralizes all system communication regarding particular assignments. All users will have access to system messages, which will have the following functionalities:

- E-mail communication with any other system user
  - Instant messaging with any other system user
    - SMS text messaging with any other system user

Users may send messages from the Messages page or from the link in the StoryBuilder. Messages sent from the StoryBuilder page will be considered "public" and will be recorded on the shared StoryBuilder page. The designated recipient will also receive the message to his/her CT Messages inbox. Automessages7 will be generated and sent to appropriate users about the following:

- New user added to story
- You've received a New Assignment
  - Assignment changes requested
    - Assignment completed
      - Assignment On Hold
- Editor X from Program/Edition X has added Topic to Agenda
- Editor X from Program/Edition X has added Assignment to Agenda
- Production deadline alerts
- Assignment deadline alerts

Note: This Messages page will be an optional module within Control Tower. Control Tower will be able to integrate with Microsoft Outlook (see "Integration with Outlook" section) and, in the event a client prefers, will rely on the Outlook product to handle all system messages rather than a specific CT messages section.

# Source Bank (Screenshots 13.0, 13.1, and 13.2)

contacts, search existing contacts, upload files and notes into source details, add notes about the source in the source details, and set The SourceBank is a searchable database of contacts and materials related to editorial news sources. On this page users add new source contact reminders (connected to Outlook or Newsplanner).

All source information (Contacts/Notes/Files) is public by default but may be kept private. Source contacts may be searched by the following criteria:

- Connection to particular assignments
  - Alphabetical search (by name)
- Organisation
- Location
- Area of expertise
- Created by

All users will be able to add and view contacts.

<sup>7</sup> The client admin will be able to tailor which actions send out an automessage to avoid "spamming" users if they do not feel the automessages are useful.

# Features for Personnel Management

### People PLAN

Various Control Tower tools will allow the recording of key personnel information and the administrative management of personnel involvement in newsroom activities. A central directory of staff contacts may be provided, together with a tool to schedule newsroom staff for the working week, to record hours worked, overtime, holidays, and work related travel.

### Personnel Plan

The Personnel Plan central calendar feature will enable an administrator to create "Work Shift" events, "Overtime" events, "Holiday" events or "Work Related Travel" events.

# People Manager (screenshots 16.0, 16.1, and 16.2)

The People Manager page is a searchable database of contacts including all system users (i.e. newsroom staff) and external contractors and freelancers (i.e. non-system users) who may be contacted for stories.

All users will be able to use this feature to view other newsroom staff. Users will be able to add new contacts - making them public or private - to the People page, but will not be able to grant the contacts access to the Control Tower system.

Users should have an alphabetical search option (as currently exists in the source database and as is standard in most address applications) at top of the page.

People will be searchable by the following criteria:

- User type
- Department
- Media Outlet (Edition/Program)
- Profile (keyword search in profile)
- Availability
- Location
- Content format

- Specialties
- Beats

Each user will have an active link to current and previous assignments worked on.

Editors will also be able to create a user access granting very limited access to external users such as freelancers. These users will be granted a limited user name/password that lasts as long as their assignment status is not "completed". The user will first be informed by e-mail of the new assignment, and will be sent their activated login and password. When the user logs in, They will be able to update the status of the item in the same way as other users, adding files, and filing the finished copy, but will not be they will have access to an Assignments page where they will only be able to see the item that has been assigned specifically to them. able to see the work or information occurring in the newsroom.

assignment is not completed that user's account will be "active" at all other times, the freelance user will not have access to the system. Editors will be able to assign any freelancer entered into the system (entered in contacts) to an assignment. During the time that the

# Search & Retrieval of Information

Each module within Control Tower may have a corresponding search page. The Search module may consist of three pages:

- Central search page: simple keyword search that returns items regardless of type
- Modular search page (First page): filters at the top or the bottom and a list of items (i.e. "search in: Assignments, conferences, etc.")
  - Modular search page (Second page): actual search page specific to each module- users choose the search criteria and then get the

All users will be able to access the search functionality via a central search page and via individual module pages. The search will return items that are "public" or that the user has been authorized to view (including private items that the user has entered)

In addition, users may search for "live", "archived" or "deleted" items here. By default, the system searches through "live" objects.

# Access Rights to Objects (Screenshot 18.0)

Users will be able to determine access rights to objects in the system over which they have ownership.

Users may do this in two ways:

- Restrict access (viewing/editing rights) to individual users, departments or newsrooms
  - Grant ownership over objects to other users

Each object in the system will have a button [set access rights]. A user will press this button and be presented with drop down with two options: "Define Access Rights" or "Grant Ownership". When a user selects Define Access Rights, they are presented with a list of individual users or departments. By selecting either/or they can limit access (meaning other users can't see/modify/delete) the object. When a user selects Grant Ownership Rights, he/she selects individuals from a drop down list. This enables the "receiver" (i.e. the person to whom ownership is being granted) to have full and equal ownership rights over an object as the object's creator. This functionality is to enable users to enter data on behalf of another user (in the case of editorial assistants, interns, etc.).

## My Settings (Screenshot 17.0)

This is the part of the application where users select system defaults and other settings to adjust them to personal preference.

## Application Language Selection

Users will be able to select from a number of languages (English, French, Spanish, German) on their My Settings page. Selecting a language from this page will automatically update the Control Tower interface and help text into the appropriate language.

## **Autoarchive Setting**

This page allows users to adjust their personal autoarchive settings. The autoarchive determines the length of time allowed to elapse before items are automatically archived.

The items that may be governed by autoarchive are the following:

- Conferences
- Stories/Topics/Assignments
- Messages
  - Assets
- Contacts ·

## **Default View Setting**

This page allows users to set default views for planners based on the filters on each planner page.

Pages with default view settings are:

- Story Budget
- Assignments Tracker
- Media Planner
- Schedule Master
  - People Tracker

Home Page default setting (users may be able to select which page CT opens upon launching)

## Time Zone Selection Setting

This page allows users to set default time setting to update Control Tower system time.

### **Beat Creation**

Editors may create a classification system for journalists by beats. Client Admin may create these fields. These beats, then, should also be used for sources (i.e. so that a user could find sources associated with the education beat, or with the local politics beat). This field will remain optional in the system.

### My Profile

Users may modify their personal contact details and areas of specialty in My Profile.

## System Notification Alerts

Users select their preferred method of communication to be informed of important deadlines and assignment changes.

## **Application Screenshots**

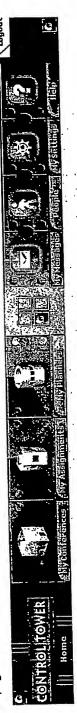
above. Note that the Control Tower interface will be undergoing changes, both from the previous version launched in November 2002 and from the interface presented in the following screenshots, in order to make Control Tower more user friendly and in The following screenshots represent images from the new Control Tower system which incorporates the features described keeping with industry norms.

### Changes will include:

- Functionality will be grouped by feature and terminology will change
  - Navigation bar will become smaller
- Filters will be rearranged and less intrusive
- Drag and drop
- Reduction of scrolling
- Addition of check boxes (i.e. reduce number of drop down filters)

## Screenshot 1.0: Home Page

As in the old version, the home page will provide users with an automatic snapshot of all activity that has been occurring in the newsroom since the last time the user logged in. Important information relevant to the user, such as upcoming and current deadlines, new messages and new conferences are available on this page.



Home

Control Tower Home Page Your update on the newsroom

ය Search My Department(s) Advanced Search

EPN Demonstration / Mike Multimedia

### ewsroom Update

nks for new messages or iew the new information sers may click on the ransported directly to onferences and be

0 New Conferences have been started in your Department(s)

O New Messages have been received 

**Assignment** 

### **Work in Progress**

current assignments with an indication advancement) and department. Users Here users are provided with a list of details by clicking on the assignment of the deadline, status (i.e. Stage of may go directly to the assignment

In Progress In Progress cco igu i a i i Department Business Business Politics Politics Politics Politics 13/07/2003 11:30 15/07/2003 11:31 16/07/2003 11:27 13/07/2003 11:28 13/07/2003 11:29 10/07/2003 11:33 Deadline 🗗 OIL PAKISTAN / TOTAL (FRANCE)/ CONTRACT - Look at the oil industry/ Has the industry changed? OIL PAKISTAN / TOTAL (FRANCE)/ CONTRACT - Look at the oil industry/ Has the industry changed? MIDDLE EAST PEACE PROCESS/ INDEPTH - A day in the life/ Interviews with Pelestinian/ Israeli women <u>MIDDI.E EAST PEACE PROCESS/ INDEPTH - A day in the life/ Interviews</u> with Pelestinian/ Israell women MIDDLE EAST PEACE PROCESS/INDEPTH - A day in the life/Interviews with Palestinian/Israell women MIDDLE EAST PEACE PROCESS/ INDEPTH - Political analysis/ stumbling blocks to paaca

### Today's Deadlines

Department **Deadline** TRADERICALIST (SOMMERS) Assignment

Here users have a breakdown of their tasks for the current day.

## Screenshot 2.0 Story List

story proposals for the department editor's review. This feature consists of a series of "folders" (controlled by story status [seen here as An editor prepares story lists for his/her department at a specific edition(s) or program(s). Journalists and other editors may submit status #2]) around which an editor and his staff organise story ideas:

- Proposals -- where incoming story proposals from journalists or other editors are received
- Stories where all stories that are being developed or that an editor may wish to develop later are stored
  - On Hold where stories that may be developed later or that are postponed until a later date are stored
    - Rejected where all stories that have been rejected from either proposals or stories end up

diana   Lacout   diana   Lacout   diana   Lacout   diana   Lacout   diana   Lacout   diana   d	<b>一</b>	7 7	Approve Rudect Auchine Delote	Approve Raject Archive		Approve Reject Archive	v Approva Reject Archivo Deleta	Approva Rejact Archiva	_' _	Approva Reject Archiva		av Approva Rejoct Archive Delate
(3・、)・	Newsroom   - any Dete	_		Plamen Voushev n/a View	iran Kouber Saparev n/a View	Plamen Voushey n/a View	n/a Viov	Plamen Voushev n/a View Approve	uro? Pleman Voushey n/a View Applove	Kouber Saparév n/a View	Y Diana Steam 1/a View	n/a View

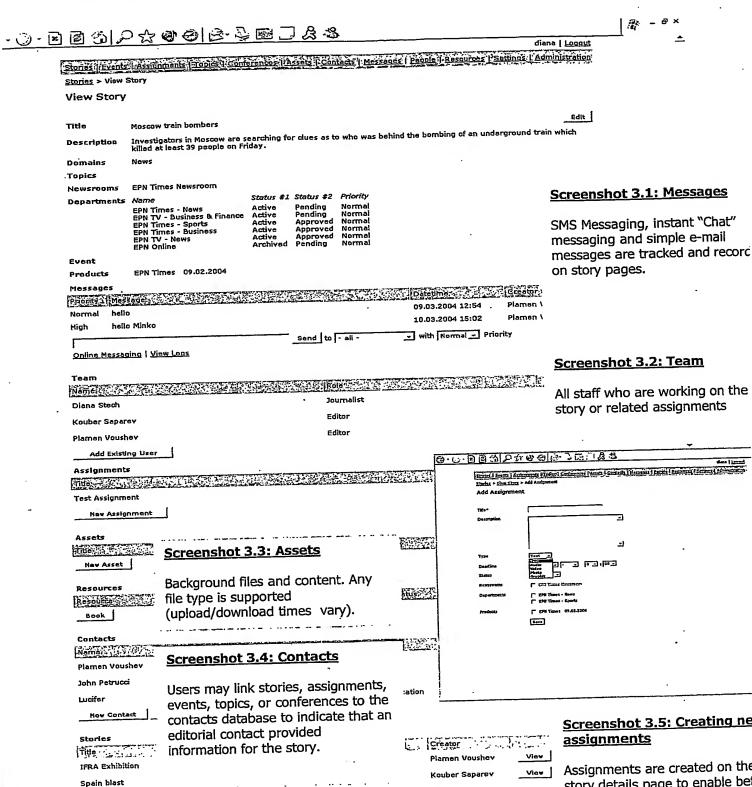
βŞ

Plamen Voushev

Royal Scandal

### Screenshot 3.0: Story Details

Centralises all pertinent information for each story including publishing/broadcast date



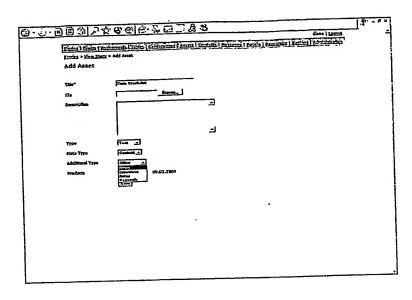
### Screenshot 3.6: Stories

Link Story

Users may link stories to other stories in the CT system to provide further information/background about a given subject.

### Screenshot 3.5: Creating ne

Assignments are created on the story details page to enable bet tracking of story coverage and facilitate sharing of resources, contacts, and assets (i.e. files). user will click the "New As? button and fill out the appropri fields to create a new assignment request.



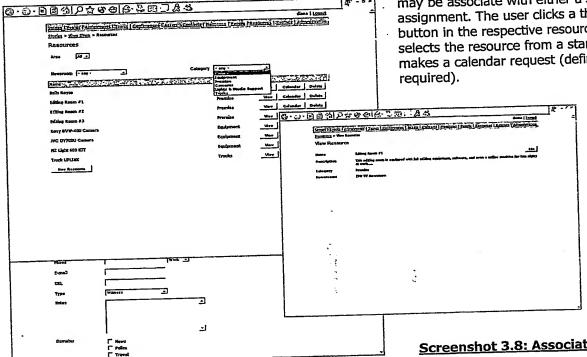
### Screenshot 3.6: Associate assets with stories

Assets may be added to the story details to enabling file sharing and reuse of research and notes by the story team.

Assets are classified into "files" (i.e. background materials) or "content" (i.e. material to be published/broadcast)

### Screenshot 3.7: Associate resources with a story

Resources, like camera and other equipment may be associate with either a story, event, or assignment. The user clicks a the "Book" button in the respective resource section, selects the resource from a standard list and makes a calendar request (defining time perior required).



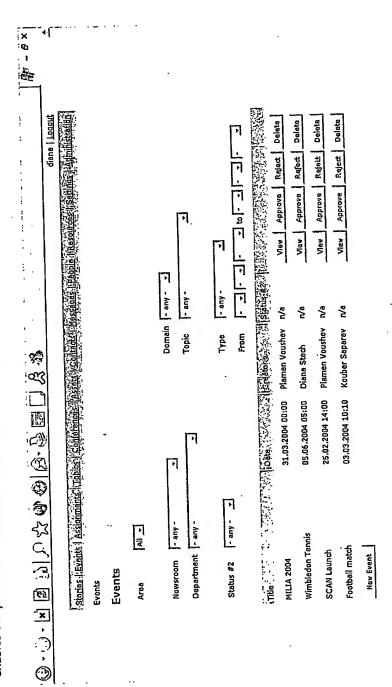
### Screenshot 3.8: Associate contacts will story

As with the first version of Control Tower, contacts (i.e. sources) may be associated  $\boldsymbol{\nu}$ a story. The user selects the "add new conl or "add existing contact" option from the Contacts section.

Contacts may be associated in the same wa with assignments, stories, events, topics, a conferences.

# Screenshot 4.0: Event Lists/Calendar Views

(either journalists/editor) or by members of the external community so that no event will be missed. The simple list format will enable The new event section maintains a list of all potential events to cover. These events will have been submitted either by editorial users users to create "news diaries" (i.e. lists of the day's/week's events) so as not to miss upcoming events and the event details page enables story creation to facilitate organising the coverage of major events.



### **Screenshot 5.0: View Event Details**

The event details page centralises all information pertinent to the event. As on the story details page there are messages, team, assets, resources and contacts, but also stories to enable forward planning of coverage.

dians   L Stories   Events   Lasionments   Frozies   Conferences   Passets   Contact   People   Resources   Settings   Administ Events > View Event  Title MILIA 2004  Description World Interactive Content Forum TV, Mobile and Interactive and entertainment is fast becoming a reality. MilliA is the only gloebal event for digital platforms and entertainment is fast becoming a reality. MilliA is the only gloebal event for digital convergence bringing together the leaders of cross-media content from Entertainment, Internet, Mobile and Interactive networks.  Type Conference Start Date 31.03.2004 00:00 End Date 02.04.2004 00:00 Place / Street Address PALAIS DES FESTIVALS City Cannes  Postal Code State Cote d'Azur Country France Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TVN Newsroom Departments Name Status #1 Status #2 EPN Times - Sports Active Pending Hessages  Topics  Nessages	
Events > View Event  View Event  Title MILIA 2004  Description World Interactive Content Forum TV, MOBILE, BROADBAND  Convergence of digital platforms and entertainment is fast becoming a reality, MILIA is the only gloabal event for digital convergence bringing together the leaders of cross-media content from Entertainment, Internet, Mobile and Interactive networks.  Type Conference Start Date 31,03,2004 00:00 End Date 02,04,2004 00:00 End Date 02,04,2004 00:00  Place/ Street Address PALAIS DES FESTIVALS  City Cannes Postal Code State Cote d'Azur  Country France Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom EPN TV Newsroom Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN week Active Pending	
Title MILIA 2004  Description World Interactive Content Forum TV, MOBILE, BROADBAND  Convergence of digital platforms and entertainment is fast becoming a reality. MILIA is the only gloabal event for digital convergence bringing together the leaders of cross-media content from Entertainment, Internet, Mabile and Interactive networks.  Type Conference Start Date 31,03,2004 00:00 End Date 02,04,2004 00:00  Place/ Street Address  City Cannes  Postal Code State Cote d'Azur  Country Frence Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom EPN TV Newsroom EPN TV Newsroom EPN Times - Sports Active Pending EPN Messages	
Title MILIA 2004  Description World Interactive Content Forum TV, MOBILE, BROADBAND  Convergence of digital platforms and entertainment is fast becoming a reality. MILIA is the only glosbal event for digital convergence bringing together the leaders of cross-media content from Entertainment, Internet, Mabile and Interactive networks.  Type Conference Start Date 31.03.2004 00:00  End Date 02.04.2004 00:00  Place/ Street Address PALAIS DES FESTIVALS  City Cannes  Postal Code State Cote d'Azur  Country Frence Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN week Active Pending Messages	Edit
Description  World Interactive Content Forum TV, MOBILE, BROADBAND  Convergence of digital platforms and entertainment is fast becoming a reality. MILIA is the only gloabel event for digital convergence bringing together the leaders of cross-media content from Entertainment, Intermet, Mabile and Interactive networks.  Type  Conference Start Date 31.03.2004 00:00  End Date 02.04.2004 00:00  Place/ Street Address PALAIS DES FESTIVALS  City Cannes Postal Code State Cote d'Azur  Country France Domains News Business  Topics  Newsrooms  EPN Times Newsroom EPN Ty Newsroom EPN Ty Newsroom EPN Ty Newsroom EPN Times - Sports Active Pending EPN week Active Pending Messages	Edit
Description  World Interactive Content Forum TV, MOBILE, BROADBAND  Convergence of digital platforms and entertainment is fast becoming a reality. MILIA is the only gloabel event for digital convergence bringing together the leaders of cross-media content from Entertainment, Intermet, Mabile and Interactive networks.  Type  Conference Start Date 31.03.2004 00:00  End Date 02.04.2004 00:00  Place/ Street Address PALAIS DES FESTIVALS  City Cannes Postal Code State Cote d'Azur  Country France Domains News Business  Topics  Newsrooms  EPN Times Newsroom EPN Ty Newsroom EPN Ty Newsroom EPN Ty Newsroom EPN Times - Sports Active Pending EPN week Active Pending Messages	e <u>dt</u>
Description  World Interactive Content Forum TV, MOBILE, BROADBAND  Convergence of digital platforms and entertainment is fast becoming a reality. MILIA is the only gloabel event for digital convergence bringing together the leaders of cross-media content from Entertainment, Intermet, Mabile and Interactive networks.  Type  Conference Start Date 31.03.2004 00:00  End Date 02.04.2004 00:00  Place/ Street Address PALAIS DES FESTIVALS  City Cannes Postal Code State Cote d'Azur  Country France Domains News Business  Topics  Newsrooms  EPN Times Newsroom EPN Ty Newsroom EPN Ty Newsroom EPN Ty Newsroom EPN Times - Sports Active Pending EPN week Active Pending Messages	
TV, MOBILE, BROADBAND  Convergence of digital platforms and entertainment is fast becoming a reality. MILIA is the only gloabal event for digital convergence bringing together the leaders of cross-media content from Entertainment, Internet, Mabile and Interactive networks.  Type Conference Start Date 31.03.2004 00:00 End Date 02.04.2004 00:00  Place/ Street Address PALAIS DES FESTIVALS  City Cannes  Postal Code State Cote d'Azur  Country France Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN Week Active Pending Messages	
Convergence of digital platforms and entertainment is fast becoming a reality. MILIA is the only gloebal event for digital convergence bringing together the leaders of cross-media content from Entertainment, Internet, Mabile and Interactive networks.  Type Conference Start Date 31.03.2004 00:00 End Date 02.04.2004 00:00 Place/ Street Address City Cannes Postal Code State Cote d'Azur Country Frence Domains News Business  Topics Newsrooms EPN Times Newsroom EPN TV Newsroom EPN TV Newsroom EPN Times - Sports Active Pending EPN week Active Pending Messages	
Type Conference Start Date 31,03,2004 00:00 End Date 02,04,2004 00:00 Place/ Street Address PALAIS DES FESTIVALS City Cannes Postal Code State Cote d'Azur Country France Domains News Business  Topics Newsrooms EPN Times Newsroom EPN TV Newsroom Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN Week Active Pending Messages	
Start Date 31.03.2004 00:00 End Date 02.04.2004 00:00 Place/ Street Address PALAIS DES FESTIVALS City Cannes Postal Code State Cote d'Azur Country France Domains News Business  Topics Newsrooms EPN Times Newsroom EPN TV Newsroom Departments Name Status \$1 Status \$2 EPN Times - Sports Active Pending EPN week Active Pending Messages	
End Date 02,04.2004 00:00  Place/ Street Address PALAIS DES FESTIVALS  City Cannes  Postal Code  State Cote d'Azur  Country France  Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN week Active Pending  Messages	
Place/ Street Address  City Cannes  Postal Code  State Cote d'Azur  Country France  Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN Week Active Pending  Messages	
Street Address  City Cannes  Postal Code  State Cote d'Azur  Country France  Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN week Active Pending  Messages	
Postal Code State Cote d'Azur Country France Domains News Business  Topics Newsrooms EPN Times Newsroom EPN TV Newsroom Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN week Active Pending Messages	
State Cote d'Azur  Country France  Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN week Active Pending Messages	
Country France  Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN week Active Pending Messages	
Domains News Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2 EPN Times - Sports Active Pending EPN week Active Pending  Messages	
Business  Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2  EPN Times - Sports Active Pending  EPN week Active Pending  Messages	
Topics  Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2  EPN Times - Sports Active Pending EPN week Active Pending Messages	
Newsrooms EPN Times Newsroom EPN TV Newsroom  Departments Name Status #1 Status #2  EPN Times - Sports Active Pending EPN week Active Pending  Messages	
EPN TV Newsroom  Departments Name Status #1 Status #2  EPN Times - Sports Active Pending  EPN week Active Pending  Messages	
EPN Times - Sports Active Pending EPN week Active Pending Messages	
EPN Times - Sports Active Pending EPN week Active Pending Messages	
Messages	
Prioriti Message by Creators 1	sants .
	and the same of th
Send to - all - with Normal - Priority	
Plamen Voushev n/a Remo	ك
Add Existing User	
Assets	
Poble 1	diction
New Asset	
Resources  ***Comparison of the Comparison of th	refr.
Resource Start Start End Creator Status	
_Book _	
Contacts	
Contacts Name	AND .
المستحد الله المائد والاستحداد والمائد المستخلصة فسيعت المستحد	Dais.
John Petrucci Expert View Remove Ociste	1
J.S.Bach Expert View Remova Delete	}
New Contact   Add Existing Contact	
Stories	
Title Transport of the state of	 
Mobile Content Muscles Up Plemen Voushov View Del	rte
Title Control of the	rte
Mobile Content Muscles Up Plemen Voushev View Del	nte dite
Mobile Content Muscles Up Plamen Voushev View Del Entertainment Meets Mobile Plamen Voushev View Del The Art of The Mobile Deal Plamen Voushev View Del	ete
Mobile Content Muscles Up  Entertainment Meets Mobile  The Art of The Mobile Deal  Next Generation Mobile Games    Creator	ote   tta   tta
Mobile Content Muscles Up  Entertainment Meets Mobile  The Art of The Mobile Deal    Creator   Plamen Voushev   View   Deal    Plamen Voushev   View   Deal	ote tte ote
Mobile Content Muscles Up  Entertainment Meets Mobile  The Art of The Mobile Deal  Next Generation Mobile Games    Creator   C	ote ote ote
Mobile Content Muscles Up  Entertainment Meets Mobile  Entertainment Meets Mobile  The Art of The Mobile Deal  Next Generation Mobile Games  Future of Mobile Games Distribution  Will Broadband Content Pay?  Plamen Voushev  View  Del  Pla	ote   tte   tte   tte   tte
Mobile Content Muscles Up  Entertainment Meets Mobile  Entertainment Meets Mobile  The Art of The Mobile Deal  Next Generation Mobile Games  Future of Mobile Games Distribution  Will Broadband Content Pay?  Measuring Audience Demand  Plamen Voushev  View  Del  Plamen Voushev  View  Del  Measuring Audience Demand	ote   tte
Mobile Content Muscles Up  Entertainment Meets Mobile  Entertainment Meets Mobile  The Art of The Mobile Deal  Next Generation Mobile Games  Plamen Voushev  View  Del  Next Generation Mobile Games  Plamen Voushev  View  Del  Puture of Mobile Games Distribution  Plamen Voushev  View  Del  Will Broadband Content Pay?	ote   tte

## Screenshot 6.0: Assignments Lists

The assignments page lists all assignments that a user is currently working on. Direct links to story details page.

	$\lim_{n \to \infty} \frac{\partial_n r}{\partial t} = \theta \times \frac{\partial_n r}{\partial t}$							View   Delate		View Delete		View Doleta	View Delete	View Delete	View Delete	View Doleta	Viaw Doleta
n.		A le session l'étable line se président l'étable se l'étable l'étable se l'étable se l'étable se l'étable se l			ut  - my-			Statustic (1) Status of the second of the se	המפוויים משפח מיים מיים מיים מיים מיים מיים מיים מיי	Not Started <u>Scientific Breakthrough</u>	Janua,	Not Started Music Theatx	Not Started <u>Moscow train bombers</u>	Spain blast	Not Started <u>Spain blast</u>	Not Started Will Broadband Content Pay?	Not Started <u>Diena's Stor</u> x
	1.8 3	destate (Conference			Product Date		تعدنه فاعتدانها لاما	Participal Control	Not Started	Not Started	In Progress Jupplé	Not Started	Not Started	. Not Started Spain blast	Not Started	Not Started	Not Started
o e losei la reci la	图1000000000000000000000000000000000000	्रह्मुम्बर्गे वृह्णुक्ता (हिंक्सेट्री) हिंस्स्य क्रिक्ट्री			Ti li	ᇚᅵ	F -	THE PARTY OF	nment Text	ce Text	5 Text	Text	Text	e trains Text	Photo	Text	Photo
nents page lists all assigninerus triat a user is carreira) moraris	⊕·○·由国的文本中的 (2) 中国日本本	Society Exempts (Assignments Assignments	Assignments	Area AII	Newsroom  - any -		Status - any -	Control of Party	Creating a new assignment	Let's do a feature piece	le jugement de Juppé	Write a Symphony	Test Assignment	Take photos from the trains	Stop breathing	Sure	Test Assignment

#### Screenshot 7.0: Topics

The "Topic" section enables users to group stories around an overarching theme or topic. This will allow the newsroom to track coverage efforts for major stories over indefinite or defined periods of time like Parmalat, Presidential Elections, Atkins Diet, etc.

Screenshot 7.1: Topics List Filters  The topics page is filterable by newsroom, department, and domain (i.e. category)	l	7	Statics (New Topio	Alain Juppe offair	Name Status #1 EPN week Activo	Hersagos   Park   P	Toom  Manager of the control uses   And the c	Assets    Control of C	Add Existing Contact	A CONTRACTOR OF THE PARTY OF TH
유·() - [1] 본 하 가 상 약 은 구 된 그 용 왕  (Stoines Treignes) Assistantions Totales (Collections Massista) Collections (Massista) Collections (M	Newstroom   - any Domain   - any Ocpartment   - any	See .		Mobile Content View Topic  Broadband Entartainment Title			The view topic page is identical to the "view events"  page except for one difference: Topics cannot be associated with resources.	Assets (1944)	Contacts  Wighter Contacts  John Petrucs  Ludfer  Key Contact  Key Contact	And the state of t

#### Screenshot 8.0; Conferences

The Conferences page enables editors to call for story proposals and enable other users to suggest ideas for current and upcoming coverage.. Submitted story proposals appear both on the conference page and in the Proposals folder (i.e. status = proposal) of the story list page so that editors manage all story proposals in a similar way.

Screenshot 8.1: Conferences List	The conference appears to journalists and editors. By clicking on view each user may view stories already submitted for the conference or may submit their own stories.	× 0 = -6	1_	전원 ·	Macket	Hand State of the section of the sec	tories    Special Control
* * * * * * * * * * * * * * * * * * *	Conferences  Nawsroom  - any	12   Active	Conf #7  New Confinence  Satisfies (Paints Mathematics) Tooles) Confinition (Paints Mathematics) Tooles) Confinition (Paints Mathematics) (Paints Mathematic	Title European Union Description Demails News Newsprooms EPN Times Newsroom Newsprooms EPN Times Newsroom ENN Times - Uniones Active	Screenshot 8.2: View Conference	Users submit stories by clicking on the "New Story" button. Stories submitted to a conference appear as proposals on the story list page of the appropriate editor.	tonles  jajanitis in kajanitis in historia

#### Screenshot 9.0; Asset List

ill be ge. It χ © Users may reco a list of all cont will distinguish

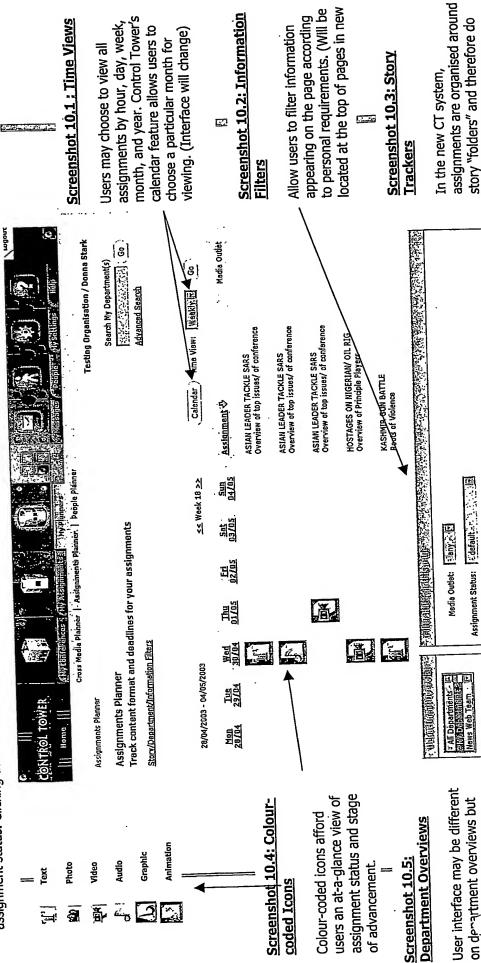
rs may record and search for any file uploaded into the system whether related to a Story, Event, Assignment, or Topic. This will b to all content assets uploaded into the system that users view by program/edition and may open the file directly from this page.	system whether re ers view by progra	elated to a S m/edition ar	tory, Event, As ıd may open tl	signment, or Topic. he file directly from	This will b this page.
בַּ בַּ	. % & L   E				1
	3			diano   <u>Logout</u>	
Stories (Frents 1) Assignments (Totales)	es Il Assets Il contacts	Massages (Regi	es II seprindas III se	Hinds (Administration)	
Assets					
Assets					
Area All Z					
11100					
- '-					
			,		
		SMAPA HANGE	MAGATTY PERSON		
は最初は大学が必然の最かのでは、大学の大学では、「中国」	To be desired that the control of th	The state of the s	other control of the	View   Delete	
Asset	Text	2 <u>1</u> 6	ia no	- '	
English in America	Text	퉨	Research	View Delete	
Interview with Mayor Ludwig	Text		Interviews	View Delete	
Global Climate Change	Text	윤	Research	View Delete	
A Heated Debate	Text	Content	other	View Delate	
New Asset					

#### Screenshot 10.0: Planners

Control Tower planners provide different overviews on newsroom activity to make story management and distribution simpler. These three planning views - cross media planner, assignments planner, and people planner - enable users to discern required information from the system.

on hold, request additional changes or accept the final copy). A colour code for icons on the planners provides a visual representation of Each planner automatically updates assignments depending on the actions taken by individual users (note: journalists may decline an assignment, accept [in which case the assignment is in progress], and indicate that the assignment is "ready"; editors may place an assignment assignment status. Clicking the icons take users to more detailed assignment information.

8



not reauired tracking.

Assignment Status: Edefault 2000

Mi My Items

on dengritment overviews but

ality to distinguish

### Screenshot 11.0; People Planner

The people planner provides overviews of staff availability and vacation/out of town coverage so that assigning editors have an at-a-glance snapshot of staff activity. Direct links with the personal calendar will enable editors to see who is "busy", "out of office", or "available".

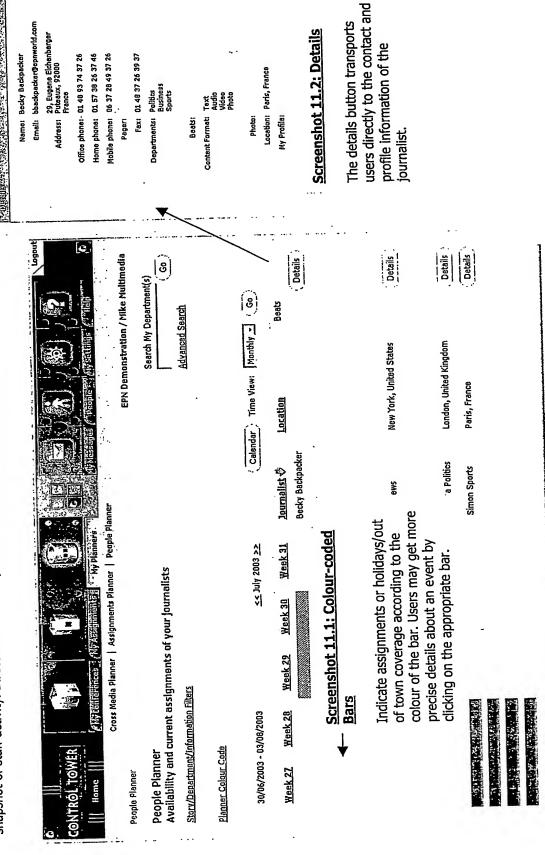
Email: bbackpacker@cpnworld.com

Name: Becky Backpacker

29, Eugene Eichenberger Address: Puteaux, 92000 France

Pageri

Departments: Politics Business Sports



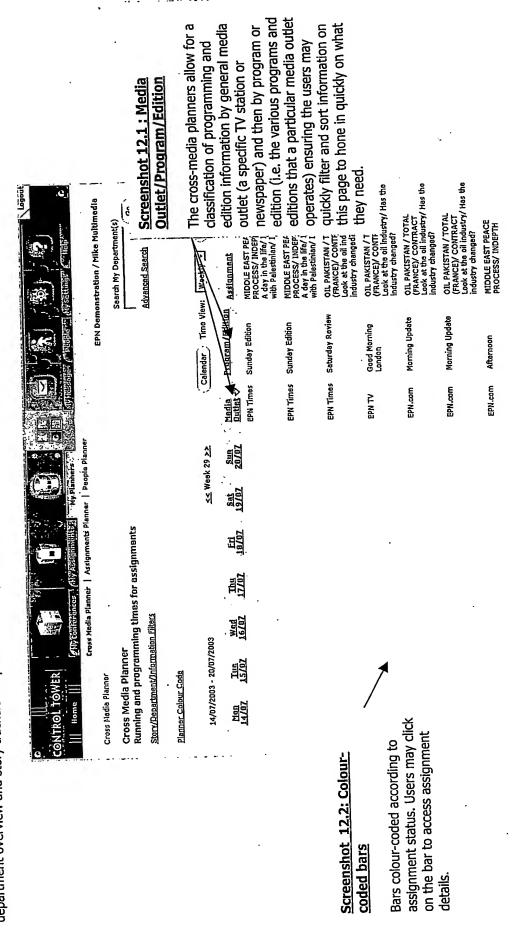
Location: Paris, France

My Profile:

Content Formati Text Audio Video Photo Beats

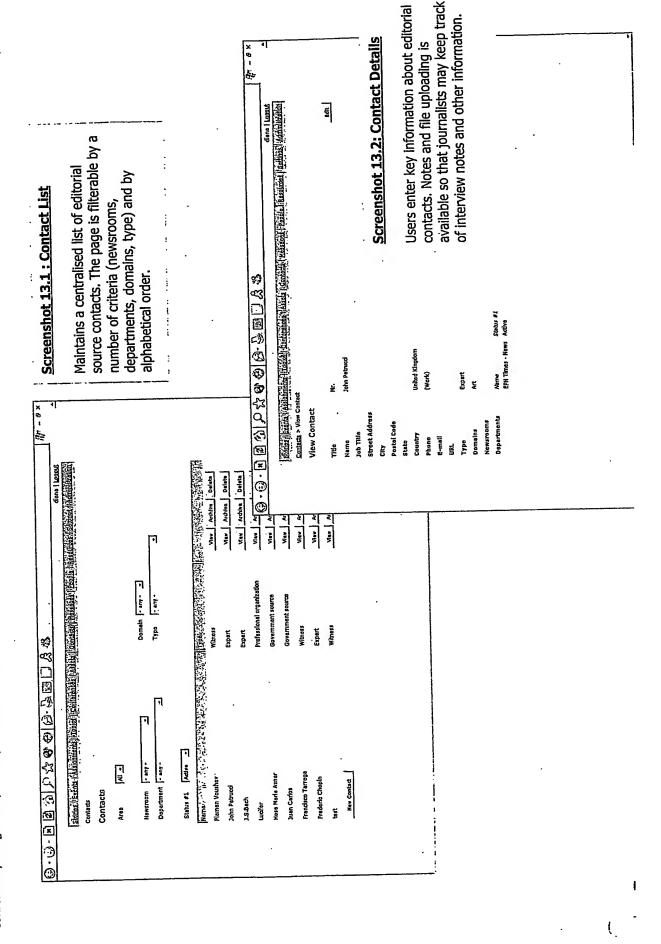
# Screenshot 12.0 Cross Media Planner

The cross media planner tracks broadcast/printing schedules updating programming/edition managers and their production team. Note: files, department overview and story trackers are present on this page but are not shown in this example.



## Screenshot 13,0 Contacts Database

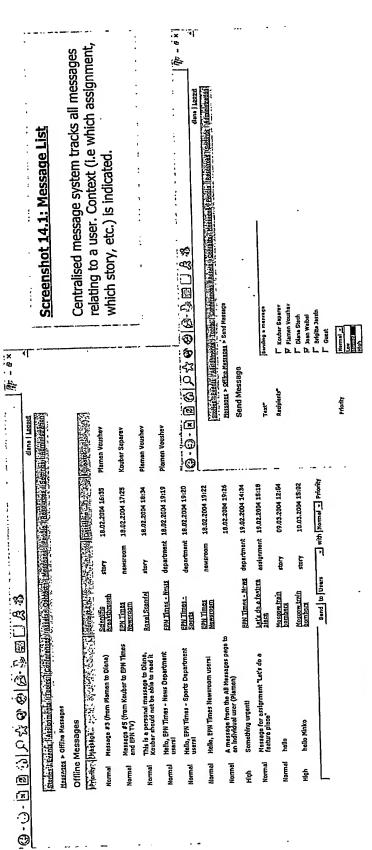
The Contacts Database shares and centralises information about editorial contacts. The contacts database is integrated with story, event, conference, assignment, and topic details, listing expertise for each contact. All sources may be shared or kept private.



#### Screenshot 14.0 Messages

Control Tower's internal e-mailing system enables rapid communication with the entire newsroom by providing instant access to all users in the newsroom. This e-mail system is organised by assignment to keep all relevant information together as it tracks, archives and stores messages related to assignment, stories, topics, events, and conferences. The system also enables SMS message sending and online messaging.

: : : : : : : :



# Screenshot 14.2: Sending a message

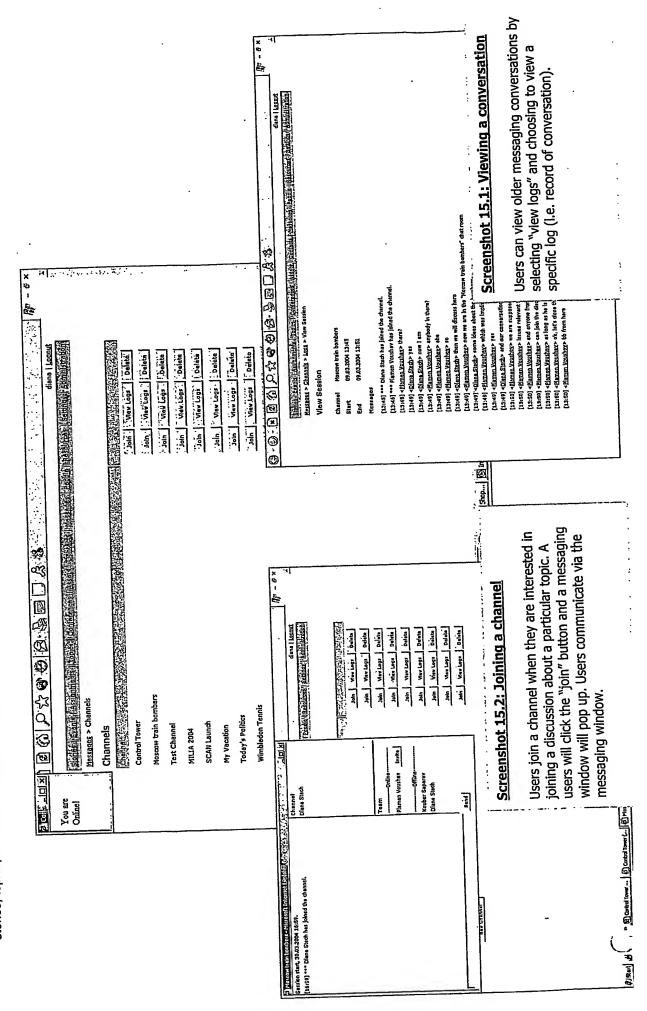
Users type message, select recipients, and choose priority. Messages will be sent to appropriate

users.

Note: a user may send to individual users, departments, or newsrooms.

## Screenshot 15.0: Instant Messages

Instant messages are organised around "channels". Channels may be automatically generated by the system (in the case of events, assignments, stories, topics, and conferences) or created by the users to facilitate discussion of a particular project.



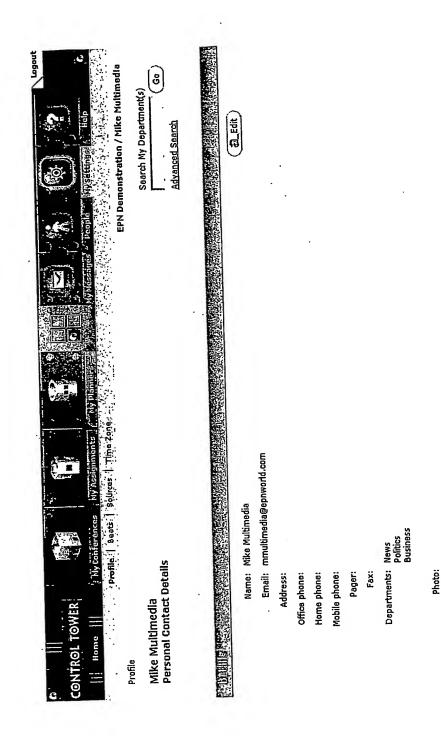
#### Screenshot 16.0 : People

Control Tower centralises staff information and enables users to view other users personal calendars (varying access rights apply),

[0	のとこのの	[Santa] (Santa) (Santan (Santan Santan S Proof > Events Events	S. CALLETPEN, P.P.C.R.A.L. Holidoy	25.04.2004 27.04.2004 Diana Stach Work Related . Edit Delate 17:01		hot 16.2: Valendar (M		Users click on Calendar to access appointment information such as out of town coverage, holidays, interviews,	etc.	Access rights and views vary.		
D. 公、母 色   B. 是 E E L A S	Alex Leond	TOTAL THE TAXABLE PROPERTY.	Linguis Edit Action (United the Control of the Cont	Plamen Vouthev	Now Genth	Screenshot 16.1: Viewing User	Details	All essential contact information – e-mail, telephone number, mobile, and pager –	is centralised in the Control tower system. Additional information such as donartments areas of speciality and	content formats worked in are also	available.	
(3 - ② ・ 本 国 (5 回 (5	(B·6)·国国约1户公安全169·多国口名36	Similar   Seconda Patricoments   Tradice of Secondary   Patricoments   Patricom	View User		Job Title Street Addross	City Postal Codo State	Country United Kingdom Dhone (Work)	y k Pormat	Newsrooms Jackh News Journalist ESH Times Krewsroom Editor EPH TIV Newsroom Editor EPH TIV Newsroom Editor EPH TIVE - News Editor EPH TIVE - News Editor	Products EPN T/nes Journalist EPN TV - Morning News Journalist		

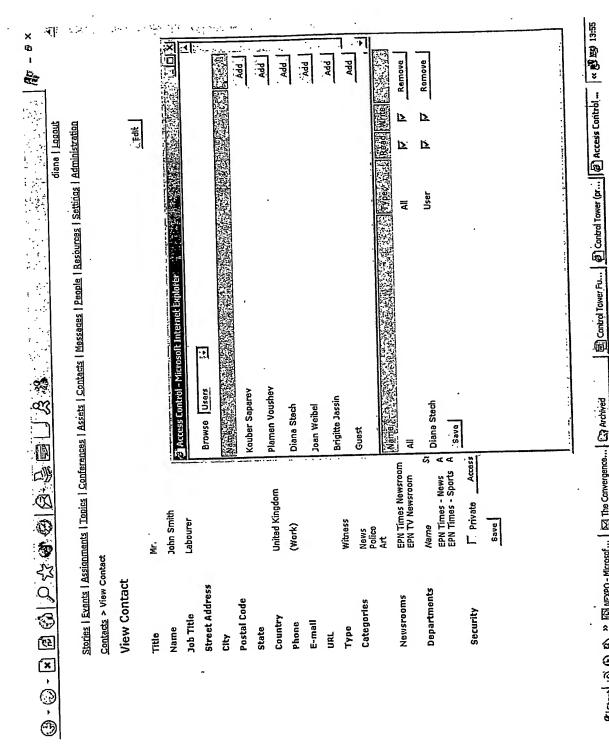
#### Screenshot 17.0: My Settings

Allows users to customise Control Tower. This section includes the "personal profile", "beats", customisable views, language settings, and time zone.



### Screenshot 18,0; Access Control

Users can define viewing and editing rights over objects that they have created. Viewing/editing rights may be limited to specific users, departments, or newsrooms. Objects may also be kept private. All major entities in the system enable this control.



# Client Admin (see screenshot 19.0)

This is the module where a client administrator may manage the client account.

# Manage Newsrooms (see screenshot 20.0)

This is an administration functionality, which allows client administrators to set newsroom structure. Newsrooms are associated with individual users and Products (i.e. media outlets)

# Manage Departments (see screenshot 21.0)

This is an administration functionality, which allows client administrators to set newsroom structure. Departments are associated with Individual users and media outlets.

# Manage Products (screenshot 22)

This feature allows an administrator to create and manage distribution outlets. A client administrator will create programs/editions/updates for the various media holdings of the client organisation.

These programs/editions/updates have the following characteristics:

- Attached to specific users
- Associated with particular departments
  - Associated with particular newsrooms

# Manage Users (see screenshot 23.0)

This is an administration functionality, which allows client administrators to manage newsroom users. The user module will consist of two

divisions:

- Individual users
- User groups

The individual user page will be where the administrator creates new system users and modifies existing users.

The user groups page will enable client administrators to tailor security settings and access rights of user groups to match the working culture in the organisation's newsroom. This will enable increased flexibility in the system.

The system will come configured with the following user groups.

- Chief Editor
- Administrator
- Editor
- Journalist
- Subeditor/Copy editor
  - Freelancer
- Guest

The client administration of client organisations will be able to define new groups and modify the characteristics of these existing groups.

User groups will be based on the following requirements:

- A client administrator may create any combination of groups and users at any point
  - Users can belong to two or more groups
- Access rights can be assembled (e.g. both a journalist and a researcher)
- To make changes to access rights, a central administrator will modify the groups
- Administrator may control access to items and grant/prevent access to particular users

# Manage Categories (screenshot 24)

User creates classification systems for stories, events, topics, contacts.

# Resource Categories (screenshot 25)

Resource categories are used to classify newsroom equipment so that users may quickly filter equipment lists to find the type of resource that they need (e.g. cameras, laptops, audio equipment, etc.)

# Personal Event Types (screenshot 26)

Personal Event Types are used to classify events on the My Calendar so that users may filter event lists to manage major event types (e.g. interview, assignment deadlines, personal appointment, etc.)

### Event Types (screenshot 27)

Event Types categories are used to classify events on the Events Planner (news calendar) so that users may filter event listings to the event type they are looking for (e.g. sporting event, press conference, announcement, new legislation etc.).

# Category #1, 2 & 3 (screenshots 28-30)

Metadata used for classifying and retrieving files in the system is completely customisable. Three separate fields enable administrators to enter criteria by which to file information.

#### Status (screenshot 31)

Asset statuses control the workflow process as department editors, copy editors, and chief editors "pass" the content through the editorial workflow.

#### Session Time Out

Session time out (i.e. period of time allowed to elapse before a user is automatically logged out of the application) is customisable by an administrator.

#### Source Types

This is an administration functionality, which allows client administrators to set source types. Source Types are associated with sources.

# Active Accounts (System Admin)

This is the section by which all active clients are managed.

An account will consist of the following information:

- Client Details
- Accounting contact
- Billing address
- Telephone number
- Freetype notes field
- Created by
- Modified by
- File upload (to maintain copy of the contract or other correspondence with the client)

On a per client basis it is possible to set limits on:

- Amount of storage/disk space

Also on a per client basis, it is possible to create and maintain Media Outlet information from the System Admin. The client administration of Control Tower will be able to add/modify programming/edition schedules but will not be able to add or modify Media Outlets.

# Archived Accounts (System Admin)

Archived accounts (i.e. inactive) will be maintained in the system admin on the application. System administrators will be able to search and reactivate archived accounts.

# Deleted Accounts (System Admin)

Deleted accounts will be maintained in the system admin on the application. System administrators will be able to search and undelete deleted accounts.

## Trial Accounts (System Admin)

This is the section where trial versions of the system for sales and marketing purposes can be created. A trial account lasts for a set period of time (the time period may be defined) and grants a potential client or sales person with access to the CT system. Preinstalled users and information will be loaded into the system and a unique username and password will be granted to a potential client allowing them to access the application. Users requesting a trial period will be added to the account via the system admin and accounts will automatically expire disabling all username and passwords associated with the account.

#### Messages (System Admin)

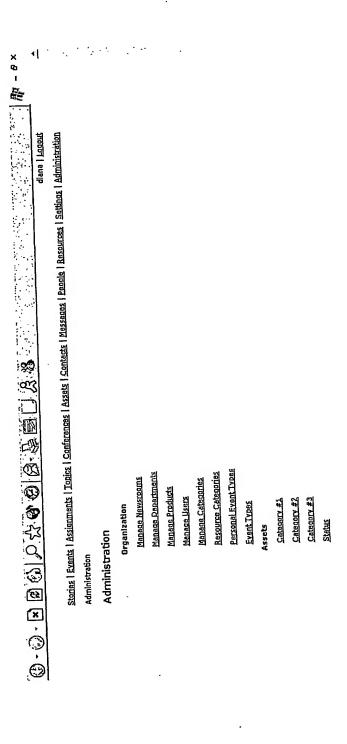
This feature allows messages to be sent to selected system users at each client organisation to pitch system upgrades, warn of application updates etc.

This system will provide a simple e-mailing functionality similar to the Messages on the front end of the CT application.

# **Administration Screenshots**

# Screenshot 19.0; Administration & System Configuration

The client administration part of the Control Tower customises to the application to the client organisation. Newsroom structure, programs users, and other customisable options used for classifying information in the system are available to administrative users.



# Screenshot 20.0: Manage Newsrooms

Users create an manage newsrooms here. Newsrooms are associated with departments and products.

diano   Lorous  diano   Lorous  Edit   Doleta  Edit   Doleta	(中) (大) (大) (大) (大) (大) (大) (大) (大) (大) (大	Name* Departments	Products   P EPN Times   P EPN TV - Morning News   P EPN TV - News at 6   P EPN Online   P jassin product	
D 公 中 中 日 日 B 国 日 A 38  a) Assignification of the properties of t	Hew Newsroom			

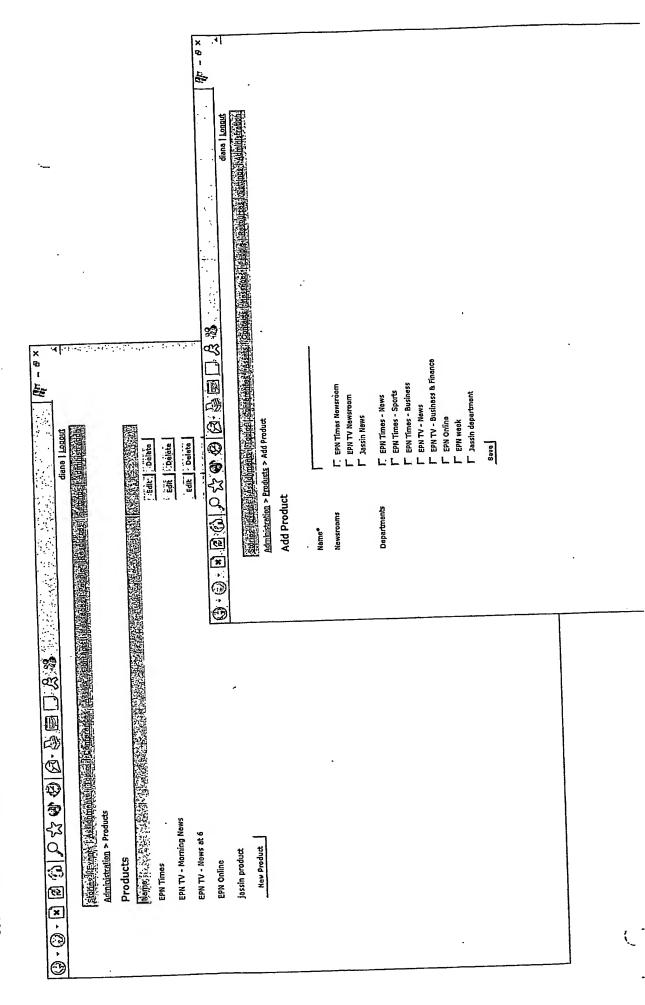
# Screenshot 21.0: Manage Departments

Users create and manage departments here. Departments are associated with newsrooms and products.

toooti anali	Edit   Delete  Edit   Delete  Edit   Delete  Edit   Delete	(中 - 6) (	Newsrooms  T. EPN TV Newsroom T Jassin News  Products T EPN TV News at 6 T EPN TV Newsroom T	
(日・〇・国 (2)   D 代 (4) (4) (日・皇 国 日 名 名 (Stein all text and an an an an administration > Departments		EPN VO - Business or rinance EPN online EPN week Jassin department New Department		

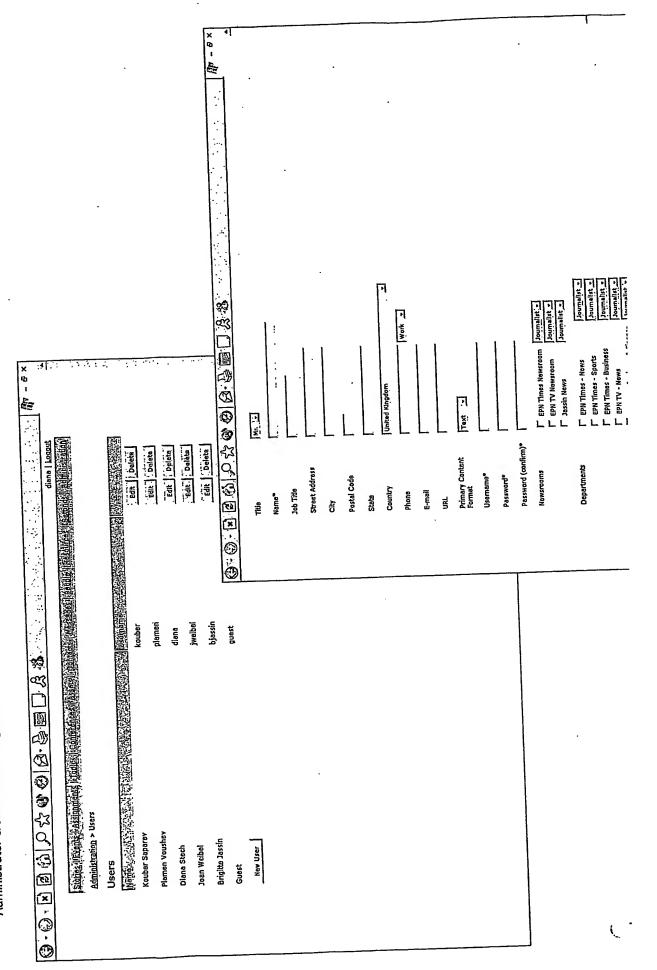
## Screenshot 22.0: Manage Products

Users create and manage products (i.e. media outlets) here. Products are associated with newsrooms and departments.



Screenshot 23.0: Manage Users

Administrator creates and manages users here. Users are associated with newsrooms, departments, and products.



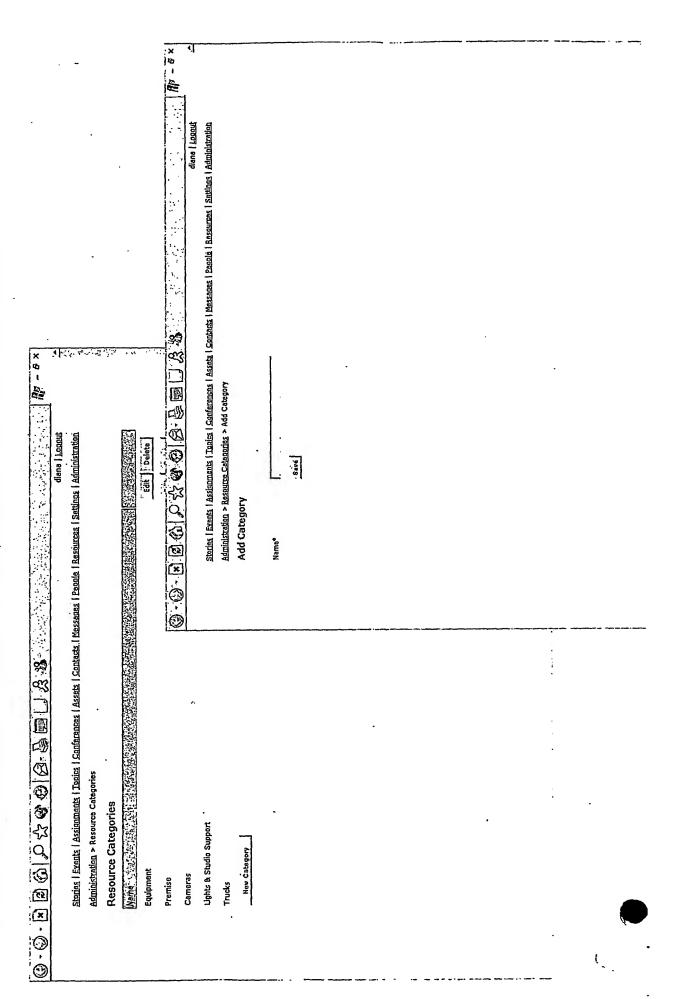
## Screenshot 24.0; Create Categories

Administrator creates and manages categories here. Categories are used to classify stories, events, topics, contacts, and people.

diana   Lacout  diana   Lacout  Administration	Stories   Event Administration Add Catego	
公·• • • •	News Police Travel Art Business Sports	

# Screenshot 25.0: Create Resource Categories

Administrator creates and manages resource categories here. Resource categories are used to classify newsroom equipment.



# Screenshot 26.0: Personal Event Types

Users create and manage personal event types. These personal event types are used to classify events on an individual's My Calendar.

diane   Lonest  Giane   Lonest  Edit   Colorb  Edit   Colorb  Administration > Event Trass > Add Trpe  Add Type  Add Type	Save	
Administration > Event Types   Medical Content of the Content		

### Screenshot 27.0; Event Types

Administrator creates and manages event types here. Event types are used to classify events on the News Event Planner Calendar.

Thought I shall be sh	ges   People   Resources   Settings   Administration			Elle   Delote			unine   Londonemens   Assets   Contacts   Messages   Paople   Resources   Sottings   Administration	Stories   Events   Assignment   Leaves   Events   Add Type	Add Type		Name*	enes					
@·@·B@@ o\$\$\$\$ @@BB \%%	Stories   Events   Assignments   Topics   Conferences   Assats   Contacts   Messages   People   Resources   Settings   Administration	<u>Administration</u> > Event Typos	Event Types	Newsovent	Conference	Festival Festival		. pross Conforence	Announcements	Gemo	NowType		 				(

# Screenshot 28.0: Asset Category #1 - Asset Metatdata

Administrator creates and manages metadata for files and content in the system. Asset categories are used to classify "assets" uploaded into the system.

diame I denote the second seco	Messaggs   People   Respuress   Settings   Administration	<del>- 5</del>			当國门名為	Ontario   Resources   Resources   Resources   Resources   Settings   Administration	Steries   Events   Assignments   Topics   Conferences   Assets   Learners   Learners	<u>Administration</u> > <u>Asset Categort</u> #1 > And Category	Add Category	Nome*					
<b>6.6.1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 </b>	Starios   Events   Assignments   Topics   Conferences   Assets   Contacts   Messages   People   Respures   Settings   Administration	Administration > Asset Catagory #1	Asset Category #1	Text			Photo	Graphic	Now Category						

# Screenshot 29.0: Asset Category #2 - Asset Metatdata

Administrator creates and manages metadata for files and content in the system. Asset categories are used to classify "assets" uploaded into the system.

× 1	(日・色): [N: 日 色) (大) (大) (中・色): [N: 1] (日 中・日   日   日   日   日   日   日   日   日   日	
Stories   Events   Assistantents   Tonies   Conferences   Assets   Contacts   Messages   People   Resources   Settings   Administration Administration Asset Category #2  Asset Category #2    Name Assistant   Manual   Ma		

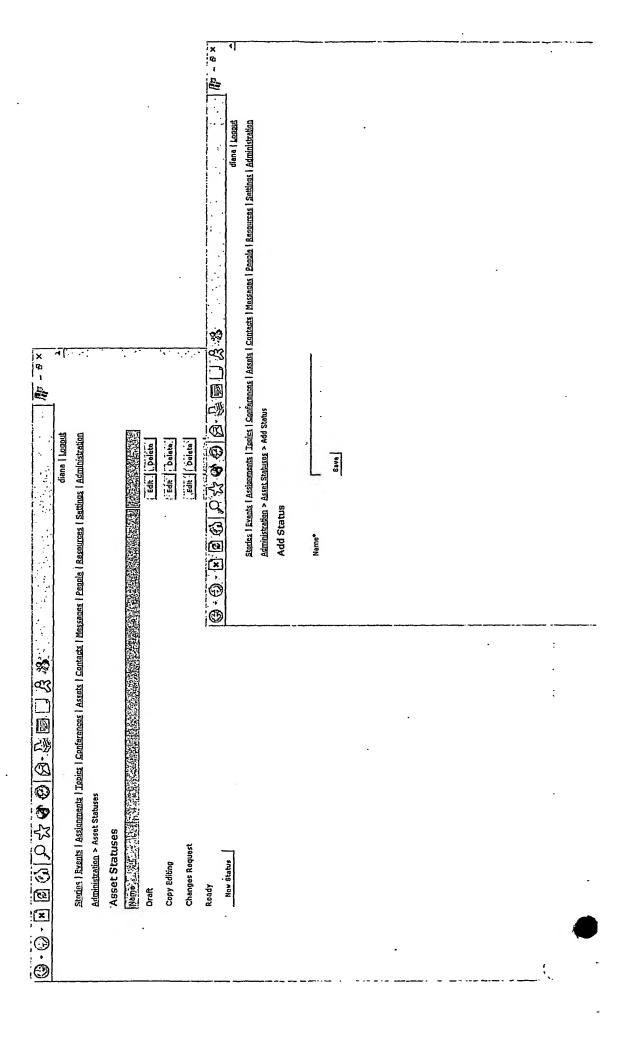
# Screenshot 30.0: Asset Category #3 - Asset Metatdata

Administrator creates and manages metadata for files and content in the system. Asset categories are used to classify "assets" uploaded into the system.

e	Company   Company     Company	
diane   Legoust   Massages   Papula   Resources   Settinds   Administration   Cedit   Papula   Cedit   Palete	Studes   Events   Assignments   Topics   Conferences   Asadministration > Asset Certagory #3 > Add Category  Name*  Save	,
O 公文 (4 (4) (3) (3) (4) (5) (5) (5) (5) (7) (4) (5) (5) (5) (5) (5) (5) (5) (5) (5) (5	New Category	

### Screenshot 31.0: Asset Statuses

Administrator creates and manages asset statuses for files and content in the system. Asset categories are used to signal which stage of preparation in the editorial workflow are the "assets" that are uploaded into the system.



#### Management Reports

Control Tower enables Chief Editors to export/run reports to obtain the following information:

- Percentage of resources (i.e. journalists) devoted to a particular story
  - Number of assignments related to a story
- Percentage of overall assignments related to a story
  - Number of journalists devoted to each topic
    - Number of outlets running the topic
- Number of assignments submitted past deadline
- Number of assignments undertaken by one particular journalist
  - Number of holidays taken by one journalist
    - List of all foreign assignments
- Average delay between acceptance and delivery of an assignment for a specific user
- Average delay between the issuing of an assignment and the confirmation for a specific user

These reports should be adjustable for all outlets/all programs/editions down to the very finite, one section of one edition, or a report for one staff member.

Managerial staff members will be granted access to the management reporting feature. They will click a button in their Nav bar entitled "Reports" and will be presented with a page similar to the Advanced search functionality. The information he/she has selected can be exported to an Excel Spreadsheet and the user can then manipulate the information outside of Control Tower.

#### Integration

In order to be commercially competitive, Control Tower is able to integrate with existing editorial systems, and make use of standard newsroom tools such as Microsoft Outlook.

# Integration with Microsoft Outlook

Control Tower may integrate with Outlook for the management of source contacts and the sending/receiving of system related e-mail. Outlook may be used for sending and reading messages related to assignments. When a client selects this option, users can open their Messages page, and instead of the CT webmail they may directly open their personal Outlook.

Outlook will also be used from the CT StoryBuilder to send messages. The process is as follows:

- User selects reciplents of message
- User clicks on "compose" and launches Outlook
  - Recipient field prefilled with selected recipients
- Copy field filled with generic @ct.com address
- Subject line will be filled with the slug of the assignment (allow the CT central e-mail box to redistribute messages to the appropriate
  - assignment)
- Single recipients will receive message directly to their personal Outlook and message will be copied onto the StoryBuilder page (all messages sent and received will be recorded in the StoryBuilder page)
- Replying to a message sent from CT to Outlook will place address mail@ct.com in the recipient, to reply to an individual the user will add the individual address
  - To keep a message private a user will merely remove the @ct.com copy

give users tools to ensure data integrity a report to be generated upon demand, which lists all source contacts, modified in CT since the SourceBank or into People. This copying can only be done in one direction (i.e. from Outlook into Control Tower). Therefore, in order to Integration with Outlook also enables a user to copy a contact created in Outlook into CT manually. This can either be done into users last log in on the source page with the initial of the user who modified them in CT.

Control Tower also enables users to copy and paste events from Outlook into CT.

#### X

The addition of XML to the Control Tower system may also be provided.

# Integration with Editorial Systems

Control Tower may communicate with existing editorial systems and tools to avoid onerous data entry. This is important in relation to the finished files (as Control Tower will not deal with content management). There are at least three possibilities for integration of CT with another Editorial system:

- Interfacing Control Tower with another application at the database level
  - Accessing Control Tower through another editorial system (via a button)
    - Integrating Control Tower completely into another editorial system

assignment and, inversely, adding a new assignment to Control Tower from the production system. This will help avoid double data entry, A two-way communication between Control Tower and production systems may be necessary: opening the production system from an and will ensure the timeliness of information.

applications would not "live" within Control Tower, they would be merely opened from within CT and files would still need to be uploaded. Links to external production applications (like Microsoft Word, Adobe Photoshop) may also be made from within Control Tower. These

A content repository may be provided where users can file the final content to be sent automatically to a content production system. This assignment users. The content repository may have metadata that is shared between one or more systems enabling searching for files repository will be different than the "file" repository where users will add research, interview notes etc. to be shared between all

All of these integration possibilities are possible and therefore Control Tower has been developed with the aim to facilitating these possibilities as smoothly as possible.

#### Additional Features

The following features may also be provided in the CT system.

#### Management Reports

Reporting Tool for event coverage and percentage of each edition devoted to a particular region

Accounting = ability to record and report on expenses per story project/assignment

Budgeting = cost of each story built into the departments budget.

Personnel = ability to report on and record staff holidays in addition to time spend on an assignment, etc.

# Human Resource Management Features

As with the management reports, this is an area for further research and refinement. Vacations, work schedules, work travel should be able to be imported from a human resource management application

Ability to report on overtime spent on a story/assignment

Ability to create and diffuse staff rotas

#### Research Engines

Finding information is one of the key activities of the newsroom and is a potential area for automation. Powerful research engines which automatically search archives, Internet, CT, etc. may be provided with regards topics or advanced searches. Autonomy is one search engine.

# Wire Trackers/External News Sources

Integration with external newsfeeds (products like Rapid Browser), wire trackers etc. may be provided, enabling users to locate news items and add them seamlessly to their agendas, conferences, assignments (e.g. research), and calendars.

# Integration of Freelance Sources & Rights Management

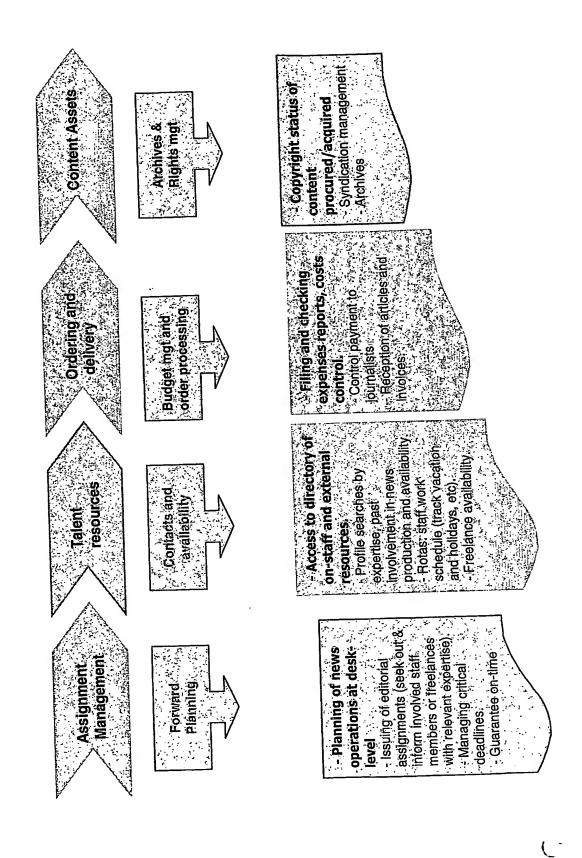
The freelance and rights management module enables Control Tower users to integrate external freelancers and management of freelance content material directly into the Control Tower system.

the technology developed for correspondent.com). Editors will even be able to add their own list of freelancers to the system to manage all commission articles from the journalists, manage the commissioning process, handle syndication and rights issues automatically (using The new module may incorporate several modules of the original correspondent.com to allow editors to view journalist profiles, external sources in one place (i.e. a company's sources and the editor's personal freelance contacts). The new module may integrate several features based largely on existing correspondent.com functionalities:

- Filing & checking expenses reports etc.
- Control payment to external sources (i.e. freelance journalists)
  - Reception of articles
- Access to directory of on-staff and external resources
- Profile searches by speciality, expertise and past involvement in news coverage, production, etc.
  - Copyright status of content procured / acquired
    - Syndication management

## Figure 1.0; Freelance and Rights Management Module

The key features of the new module are summarized by the four major sections shown here: assignment management (intersects with the process between editor and journalist as well as administrative details) and content assets (managing and archiving material, including Control Tower system here), Talent Resources (i.e. journalists and external sources), ordering and delivery (manages the negotiation copyright management, acquired from freelancers).



### Talents Data Base (Journalist Directory)

A Journalist Directory that would enable editors to find freelancers matching specific interests.

		The second contract of	
Fotal of Independent journalis	Total of Independent journalists signed up worldwide with correspondent.com: 766		
First Name		Keywords	
Last Name		dep	
Work Location -	∑ ~ Aua –	Article Type	-any-
Country Primary Work Location		Region	eny-
Cly		Story Type	-any-
Primary Work Location any -	- Bry -		
(if within the United		To clear your	BUSINESS & FINANC
States)		selection, press the	FCONOMY
Geographical Area	AFRICA	Control(Ctrl) key and	GENERAL INTEREST
Covered To select multiple entions	AMERICA (Central/ Caribbean)	click on the	فيستحيث والمتارية
hold the Control (Ctrl) key	AMERICA (North)	highlighted selection.	
while you click on an	ANTARCTICA	Sub-Category	
option.	ASIA (Central)	To clear your	
	ASIA (South East)	selection, press the	
	AUSTRALIA(PACIFIC	Control(Ctrl) key and	
	EUROPE (Western)	click on the	
	INDIAN SUBCONTINENT	highlighted selection.	
	NORTH AFRICA MIDDLE EAST	Filling Location -	1,7401
Other Geographical		Country	
		Filling Location -	
Main Area of Expertise	ARTS & ENTERTAINMENT (*)	Clig	
	ECONOMICS	Filing Language	English
	GENERALINIERES		1000 CO

## Content Database content management system

Article management is also possible and will manage all articles/ photos acquired from freelance sources.

	-any	-any -	-eny-	ARTS & ENTERTAINMENT	ECONOCIO EL MANOS ESTADOS ESTADOS MANOS ESTADOS MANOS ESTADOS ESTADO	وياها بالمقاولية وماد المقاولية والمادية المقاولية والمادية المقاولية والمادية المقاولة والمادية المقاولة والم				AL ACTION - TATABLE SECTIONS TO THE SECTION OF THE	- anv	many to the second seco		English	Pronce of the Commence of the
Containing Keywords	8	Region	Story Type	Category AF	ss the	<b>-</b> -3	Sub-Category	To clear your	selection, press the Control(Ctrl) key and	}		Country	Filing Location -		I SBIBCL MINURIA

## Assignments Management Feature (Journalists' Proposal)

Enter your specific events coverage needs and communicate the assignment to the most suitable resource.

Specialising in the wilder aspects of the natural world, Louise's features and photos have, been withlished around. AUSTRALIA/PACIFIC ASIA (South East) Arctic, London, United Kingdom Popular Science/ Marine GENERAL INTEREST / Wildlife; English Main Written Langunge Other Working Languages CV Primary Work Location Main Area of Expertise Geographical Areas Covered Photo of Journalist (If provided) Other Expendse Lumalist Profile Louise Murray and scallops), the issues surrounding it in late February, following the animals from their underwater habitat to the plate. Scottish Shellfish farming: (oysters, mussels View Rollie Contact this journalist Here are tha full details of the proposal posted by a correspondent.com journalist. 6 London, United Kingdom LIFESTYLE & LEISURE photos available 20 Mar 2002 240.0 - 600.0 15 Mar 2002 21 Feb 2002 800 - 2000 Adventure Proposal Details Article Length Range Article Price Range Journalist Details Louise Marray **Delivery Date** Text Journalist Sub-Category Other Info Description Start Date End Date Category Location

### **Technical Requirements**

#### General Overview

The Control Tower is based upon the latest Internet technologies and provides a highly flexible global newsroom workflow solution. Powered by a light but powerful MySQL database running on Sun Solaris servers the Control Tower can be accessed 24/7 across the world by any number of selected remote users as well as being highly available for a newsroom's internal staff.

Independent of the nuances of operating systems the Control Tower will perform equally on both Macintoshes and Windows PCs, or a mixture of the two.

All CT modules may be written using PHP 4.2, and the Graphical User Interface utilises CSS and HTML 4.0.

Access to the system may be provided by logon and password using your favourite Internet browser (min required IE 4, Netscape 4.xx). Additional security can be gained from local installations, firewall configurations and the use of SSL technology.

## Recommended Server Configuration

A server configuration suitable for the CT application would be a server with:

Processor: Intel Pentium Processor at 1GHz or higher

Memory: 512MB or more

Hard Drive Configuration: Redundancy Drives (which would ensure reliability in case of hardware failure of some of the

hard drives). Additional Power Supply would increase the server reliability.

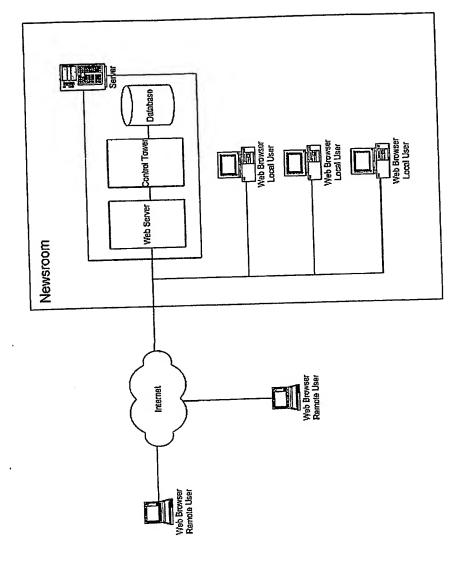
Operating System: Linux

## Diagram 1.0: Control Tower Server and Database

The Control Tower application may be deployed in one of two ways: residing on centrally (or otherwise) located servers and accessed via the internet by users at the client organisation, or deployed locally at the client's application to run on the client's LAN/WAN infrastructure. In both scenarios remote users with proper security authorisation will be able to access the system.

Control Tower

×



## Diagram 2.0: Control Tower Core Functionality

Control Tower may be broken down into 8 interconnected modules, described in the diagram below. These modules describe an alternative implementation of the system.

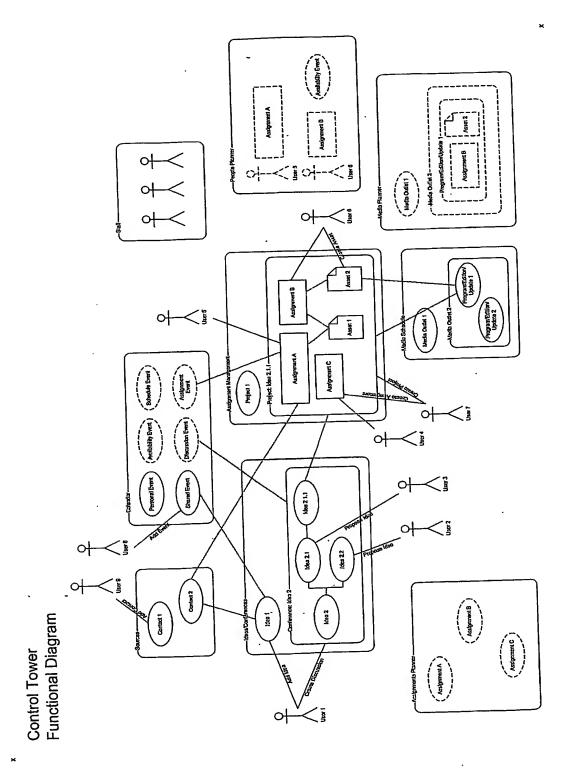
(i.e. Whether they have another commitment that prevents them from covering a story). A centralised repository including staff contact (i.e. number of assignments) and availability planner when assigning journalists to a story details and areas of specialty allows users to quickly locate key information. Provides an overview on journalist workload Note: Editors are referred to the people People Planner – resource allocation planning Assignment Management - content assignments and allows users to share This module allows for the creation of creation and production monitoring essential assignment details Provides play lists and story budgets for different media outlets. Staff - shared database Media Planner – media schedule interface People Planner Media Plannor Staff The schedule module will enable users to manage programming schedules globally directly from the planning page. Media Schedule - edition/program management Personal/Shared Calendar Assignment Management General Functional Diagram Modia Schedules customised system, as well as personal management of events (local, national, Personal/Shared Calendar - Time international and classification by a management and editorial forward planning feature. Allows for newsroom and personal deadlines, interviews, meetings, conferences, work related travel, holidays). **Control Tower** Ideas/Conferences Sources Ideas/Conferences - Story development slightly more flexible version of Control Tower's existing Conferences feature. Both departments, or the entire newsroom, and web links, files, notes, etc. before opening editors and journalists will be able to open private, enabiling them to upload research Provídes a contact database that may be Provides on online chat room, which is a users will have the ability to keep ideas Ideas. Users may add notes about the discussions to selected users, entire linked with assignments, events, or management and knowledge asset and editorial conferencing module Source Database -- Contact

the Idea up.

creation

## Diagram 3.0: Control Tower Modules

The connections between Control Tower's interconnected modules are described in the diagram below. Note: there may be slight variations from the commercial system.



# Competitor Analysis: Preproduction/Content Management Systems

pagination [newspapers], program line-up and diffusion [broadcast], etc.), content management applications (those that track the flow of digital content - usually specific to a particular media format - throughout the system), archiving systems, and preproduction/workflow Newsroom management/software systems may be broken into four main categories: production applications (those dealing with management.

earlier in the editorial value chain and thus provides planning, workflow management, and resource overviews for a variety of media Control Tower falls within the preproduction/workflow category. In comparison to other editorial systems, Control Tower is positioned

### Identified competition

#### Net Linx: NxNews

NxNews is an enhanced Lotus Domino soft reformatted as an editorial management tool for Newsrooms. NxNews provides workflow tools such as Desks, Baskets, application-definable routing tables and the ability to capture often-used functions to assign them to a menu bar. An Editorial Agenda Manager, Free-text searching linked to NxNews databases and a wire database are also provided.

Integrated XML Element Tagging tool functionality allows tagged elements (headlines and text) to be transferred to systems that understand XML tagging scheme (pagination systems). The product is browser enabled and remote accessible.

#### Unisys: Hermes

Hermes manages content, presentation and workflow. It covers six keys areas:

- Idea Proposals allows correspondents and contributors to share ideas freely.
- Assignment Management gives the media organization a one-stop shop where users can review individual and group
- Project Management a project is matched to a subject story or a particular event, about which the Editor has decided to do some work.
  - Event Manager provides a flexible system of alarms that give people advance notice and critical dates and deadlines.

Management Reporting - reporting, overtime, the information gathered using the Cross Media Planning tool can be reported in several Resource Management – should be used to monitor the use of both physical and human resources.

Hermes contains also a variety of design, editing and content sharing tools.

#### EidosMedia: Methode

Methode provides integrated workflow management and XML-based publishing systems. The product allows cross channel publishing, feeding tailored content for Web servers, print systems and broadcast TV. It also streamlines and automates the repackaging and repurposing for delivery through diverse distribution channels.

## NewsEngin Inc: My Newsengin

The focus of NewsEngin is to help newsrooms deploy smart tools to gather and publish the news.

graphics). It provides also a destination neutral database from which the newsrooms can publish directly to newsprint, the Web or handled My NewsEngin provides newsrooms with customisable workflow, from inception to publication for all editorial material (stories, photos and devices. Optionally a module can integrate QuarkXpress for pagination. A Source Tracker that allows users to share selected sources across the newsroom is available.

#### Tera: GN3

Tera has been providing technical innovations within the publishing industry for over a decade.

access is also available. GN3 provides an integrated archive system. A layering feature divides pages into virtual layers. Each GN3 page GN3 is Tera publishing system. The product is based on a data centric design; data are accessed through a central database. A remote can 'share' common editorial components and have unique edition based areas for localised advertisements and editorial.

#### CCI: Newsgate

CCI NewsGate focuses on optimising the creation and management processes for content throughout the entire news publishing life cycle and value chain CCI facilitates the co-ordination of the entire publishing process. It incorporates "multiple channels" and enables content management. A human resources feature increases the mobility of news gatherers and the use of people and information across all platforms improves staff efficiency.

## Protec: Millennium Cross Media

Millennium is an open, modular and integrated environment for the management and production of publishing and advertising contents. Millennium proposes a suite of modules for Management, Organization, Design, Editing and production of editorial material.

### **Summary of Competitors**

The following chart compares Control Tower's functionalities with the competition. It highlights the differences between CT intrinsic characteristics and competitors' similar functionalities.

Main Competitors	NetLinx - Nx News Un			Radio	×	Wireless ×	 ×	×		Story Tracker X X		X X	X	X X X X X X X X X X X X X X X X X X X		×	1	Name NetLinx - Nx News Unisys - Hermes	
	CT feature type & functionalities		<u> </u>	MEDIA NEUTRAL			1	PLANNER	i_		FILTER		S GNTO	CONFERENCING	T00LS	SHARED	INFORMATION	CT feature type	

81		×			×	× ×				×	×		×	×		
			×						×	>			*	×	×	
		Time Zone	Clent Admin	Beats		Source Database	Source Tracker		almod	210021	Search	Archiving	Silving	Server based	Browser Enabled	
	_					SHARED	DATABASE	Table 1	MANAGEMENT			OTHER			HOSTING	

The following chart summarises the strengths and lacks in competitor products:

Confipariative. Analysis: Strengths/Weaknesses  NetLinx - Nx News Unisys - Hermes EldosMedia - Méthode Receives wire stories and photos News Calendar / Events Production & Post-Production Manager Assignments alert by News planner / Event Tracking modules Degers, mobiles, PDA Calendar Assignments alert by News planner / Event Tracking modules Often used functions Built on powerful Lotus Domino System Cover the whole value chain Does not cover Radio Integrate Does not cover Radio Install into editorial soft since 74 Integrate Does not cover Radio No cross media planner / Investment Involved Cost reduction No cross media planner / Investment Involved Cost reduction Cost reduc		Tera - GN3	Integrate Picture desk Layering tools Developed in XML Ease of installation. Scalable Low cost maintenance Integrates 3rd party components Designed for Print and web only No human resources tools provided	
Comparative Analysis: Strengths/Weaknesses  NetLinx - Nx News Unisys - Hermes Syndicated content exchange Receives wire stories and photos News Calendar / Events Production & Post-Production tools integrated Assignments alert by News planner / Event Pasignments alert by News planner / Event Pomino System Domino System Cover the whole value chain Easy and guick to install into editorial soff since 74  Does not cover Radio Install implies adapting the and Wireless medium entire P° system No cross media planner / Investment Involved		News Engine	tools Photo tracker Graphic Tracker Cuark compatible editorial front end integrate Picture des Agenda Layering tools Story budget Developed in XML Reliable / Complete solution Scalable Works with well Low cost maintenan established publications Integrates 3rd party (Boston globe group) components interface not user No human resource friendly tools provided	
Confiparative Analysi  NetLinx - Nx News  News Calendar / Events P  News Calendar / Events P  Assignments alert by N  pagers, mobiles, PDA  Often used functions  Built on powerful Lotus  Domino System  Easy and quick to install  Easy and quick to install  Does not cover Radio and Wireless medium No cross media planner /		EidosMedia - Méthode	Uses XML system Pagination soft integrated Tracking modules Automates reuse Automates reuse Scalability Pre & Post Production tool Uses SclumbergerSema as integrator Takes months to Install and integrate Still in development 5 years to show significant cost reduction	[ John Land J. H. Control of the Con
Comparative Analy  NetLinx - Nx News  News Calendar / Events Manager Assignments alert by pagers, mobiles, PDA Often used functions Domino System Easy and quick to Install and Wireless medium No cross media plannen	is: Strengths/Weaknesses	Unisys - Hermes	syndicated content exchange acceives wire stories and photos ools integrated News planner / Event calendar Reporting Module Into editorial soft since '74 Install implies adapting the entire P° system investment involved	Advanced prototype stage
Itlonal Features provided by competitors  Strengths  Weaknesses	Comparative Analys	NetLinx - Nx News	st s liail s leaf	general overview
Add			Additional Features provided by competitors  Strengths  Weaknesses	

			Or provides named on pregrates Human	recolute management		SIOOI	a Provides a Source	database
		To T	OI piovides libriali	resources managemen	reatures	CT has all Nx reatures	plus more, included in a Provides a Source	single product,
			range of functionalities but at Ease of Installation / Heady to	esn	Human Resources	management tool	Simplicity	Cost
	Pre-Production point of view:	CT provides a comparative	range of functionalities but at	a significantly lower cost.	Ease of installation	Ready to use	Time and resources key Stanificant results within a	short period of time
		NxNews designed for	Web and Print	CT is media neutral	CT provides a "shared	database"	Time and resources kev	factors of success-
をおいれている。 いっとうし		を できる かんかん はん	ではいる。		がは、一般のでは、これは、これは、これは、これは、これは、これは、これは、これは、これは、これ			
				DA Culturanana TO	CI Comparative Au			
		*	•					

## Advantages of Control Tower

Some of them, as NxNews or GN3, have been designed as bi-media tools, handling Print and Web medium and forsaking TV, radlo and The previously described systems providing editorial content management solutions for newsroom show a number of disadvantages. Wireless medium. They cannot be considered as "total" cross-media solution as they cover only a part of a global converging strategy

Moreover, Hermes, Methode or Newsgate solutions are difficult, expensive and time consuming to implement and integrate. Such solutions are addressed to a specific segment of the industry; the major Media groups which have the resources to support investments in terms of finance, time and personnel. In addition most media companies are feeling the effects of an advertising revenues drop down. Thus, many companies are looking for inexpensive and ready to use solutions. Products as Hermes, Methode and Newsgate take months to install and years to show significant cost reduction.

and an unfriendly working environment. Control Tower is a totally media independent, inexpensive and ready to use solution, built into an A company like NewsEngiri provides an interesting, flexible solution. Yet, the general functionality of the product suffers a poor interface, intuitive and user-friendly interface.

incorporate this basic principle and the result is disparate production teams, production systems, and general disorganisation in the Simplicity of use is the defining characteristic of Control Tower. The concept guiding this newsroom management tool - that opening communication lines in the newsroom is fundamental to success is today's changing market – is basic. Yet other newsroom systems fail to

revolution" for the newsroom. Where the news industry has tended to separate different media formats as distinctly different professions (working for a newspaper is remarkably different than working for a television station, for instance), Control Tower helps to bridge these around subject area (e.g. News, politics, etc). In addition, Control Tower operates independently of media-specific production systems and thus can track the flow of information throughout the newsroom in any content format. The combination of these two factors is a "quiet Control Tower breaks converging newsrooms down into basic, desk level (i.e. departments) units organised not around media type but divides and help newsrooms truly "converge" while working more efficiently.

Control Tower offers a solution to manage a media-independent workflow, human resources and assignments. It is positioned earlier in the editorial value chain, which allows it to respond to the changing demands of newsrooms: demands that are becoming much more cultural rather than technological

#### **Main Points**

- Media-independent
- Preproduction workflow management
- Multimedia output overviews and department overviews
  - Editorial communication support
- Knowledge Sharing: Source Database and tracker
- File linking system

#### Media Independent

Owing to the fact that the production process behind different media - preparing for television broadcast vs. preparing a printed product other editorial systems on the market specialise in one or two (generally newspaper and web) media type.

production process. In doing so, they offer a formatted solution for a specific medium such as print or web, consequently restricting usage Competitors such as Nx News, Unisys or EidosMedia, for instance, integrate pagination solutions to cover an additional stage in the to a specific media format

platform distribution. However, it still remains a prototype, and as far as it has been revealed, CCI Newsgate has only be implemented into CCI Newsgate, whose product is currently in prototype, plans to offer a fully integrated system that can support all media format for any Print and Web medium. This is not the case with Control Tower. Based on the idea that a converged newsroom needs enhanced editorial cooperation in order to make the best of newsroom resources, Control Tower manages the flow of information, programming schedules and edition deadline, and plans for output in any media type. Control Tower does manage content directly - instead it tracks newsroom files allowing the production teams to view the scheduled programming times, access the digital version of the product and prepare for final diffusion.

## Pre-production Workflow Management

Control Tower positions itself much earlier in the editorial value chain than other newsroom systems. Control Tower deals with the development of story ideas and the allocation of newsroom resources.

that no story angle goes unexplored. Assignment details including editorial brief, content format, assigned journalist, messages, and files Collaborative features such as online conferencing permit editors to Invite story angles and ideas from all journalists in the newsroom so are centralised in one place so that all users are working from the same "page". Journalists and editors can upload research and interview notes into the system in order to ensure that important information does not go astray.

creators. Not only allowing users to control more efficiently their workflow, and suggest ideas for story coverage, Control Tower provides a In the Control Tower system, personnel management plays an integral part of the preproduction process. Journalists are the core content powerful tool to manage the work force. CT helps you to plan what you want, and tells you how best to get it.

Méthode, GN3 or News Engin offer a solution based on the flow of information relative to the "content" creation, they are highly focused on the material but not on the human resource.

CT does not only give you the tools to organize better your content planning, it also gives you the ability to point out accurately who is the most qualified journalist for the Job and the ability to check an exhaustive source of relevant personal information related to the journalist, avallability, contact details, etc. No such merger of both content and human resources has been identified in other vendors' systems.

Identities in the system, and also ensuring a greater reactivity to changes in personal details. Such functionality has not been identified in In addition, users may create or edit their personal contact details, photos or general profile gaining greater control over their user any of the main newsroom systems.

## Multimedia/Department Overviews

Control Tower planners give overviews of entire newsroom's multimedia output across all/selected/individual media platforms. Because Control Tower has been designed to create story concepts and track assignment progress in a media-neutral environment, this workflow management system gives all users a synopsis of all newsroom activity regardless of distribution platform.

enables any user the ability to see what is occurring elsewhere in the newsroom and shift the information view on any page he/she is An additional filter ensures that users can choose to see only those assignments, conferences, etc. specific to him/her. This feature Department filters allow the user to "open" or "close" the Control Tower system to other departments in the newsroom. The user may select to see information from one specific department, multi-selected departments, all departments, or departments specific to the user.

#### Story Details Page

coverage is thus managed as a comprehensive "project" and users can easily evaluate coverage given to a particular event across all The story details page within Control Tower allows users to track story coverage across all media outlets and content formats. Story media outlets.

This classification system groups similar assignments together under the same slug, even if the story angle is quite different. In this way, a This feature works by classifying assignments by "slugs" (a newspaper term for the designated "nickname" of newsroom assignments). user may follow the evolution of story/event coverage across different outlets simply by selecting a viewing a particular "slug"

## Editorial communication support

throughout production systems, Control Tower positions itself much higher in the editorial value chain and starts with the very creation of Control Tower starts with this basic principle: communication is at the heart of the newsroom. Where other systems follow assignments the story idea and follows as it moves towards final distribution.

In order to be effective Control Tower relies upon collaborative technology to improve communication in the newsroom. Online be in constant communication even remotely, and centralised assignment briefs allows all users to tap into the collective output of the conferencing ensures that everyone has access to the day's editorial agenda, instant messaging ensures that editors and journalists may medla organisation.

#### Source Tracker

Control Tower's "Source Database" and the "Source Tracker" features offer a centralized database that allows users to share and record Some products (NewsEngin, GN3, Méthode...) competing on the Editorial content management market provide a reuse of content through archiving and classification options. CT allows, in addition to efficient archiving options, to build, reuse and share in-house knowledge. editorial contact information, or locate quickly editorial contacts/experts in relation to a particular subject.

The source database takes on a whole dimension within a cross-media organization, where a synergy of all different media sources centralized into one in-house database is going to be created, fed and updated by individuals from a variety of disciplines.

Control Tower's source tracker, on the other hand, locates editorial contacts/experts in relation to a particular subject allowing users to generate "in-house" leads. Unlike other editorial databases, however, this is a database that is continually updated and added to by the organisation's own employees. The source tracker allows users to search for sources in relation to assignment key word:

assignments and clicks on "View Sources". Here he/she is presented with a list of all relevant sources with an expertise In the required To use this feature, the user enters a keyword into the source tracker. The tracker then searches through all relevant assignments that exist within the system and presents the user with a list of all assignments relevant to their query. The user selects particular/all subject area.

## The following table summarises the unique features of Control Tower:

		Tourse Court
	Other Similar Systems	Control tower
reature	Cibon and a second	Manages the flow of information in the newsroom
tuopuopula la la popua	Tailored to one of two media	
Media ilidependeni		recardless of the final destination
	types	
	the production	Aids users create and elaborate on story lueas
Preproduction	Manages use production	workflow workflow
400	worklow is the interaction	Mariages are proproduced to the second of th
workflow management	WOLVE CO. S.C. S.C. S.C. S.C. S.C. S.C. S.C.	y in the property of the prope
	hetween production system	
	Deal with content rather than	
	l rosource allocation	
	ומפחמות מווסממות	Tol. Significant and assignments for
Swell Street	noae not exist in other systems	Cross Media piannel shows prantica access
		light work of the control of the con
	heralise other systems are	each programment
	Doggeog	

	designed for only one or two media platforms		
Department overviews	May have other ways of enabling department information sharing	<ul> <li>A simple filtering system others users to "open" or "close" the CT system to the rest of the newsroom</li> <li>They may view just personal items, personal departments, multi-select individual departments, or see activity in all departments</li> </ul>	" or "close" nts, or see
Story Trackers	May have other ways of enabling story tracking	Tracks stories by "slug" to allow users to manage multimedia story coverage as a comprehensive "project" and to evaluate coverage given to a particular event/subject area	age 'e "project"
Source Tracker	May have other knowledge classification schemes	<ul> <li>Searches for sources by assignment keyword and generates a list of sources related to relevant assignments existing in the CT system</li> </ul>	and

#### Conclusion

Control Tower is unparalleled by any newsroom system because of its unique position in the editorial value chain and because it is a media neutral management toof that allows media organisations to prepare for coming multimedia news operations.

Control Tower differs from other solutions by providing all essential tools from the sharing of ideas, to the assignment organization and progress monitoring, with necessary research and classification of sources and story features, and efficient overview windows to manage human resources and the content flow in a cross-media environment. All these tools are essential to this early stage of the editorial production value chain, and CT regrouped them into a unique user friendly, intuitive and ready to use interface.

collaboration cannot be dissociated from the content creation process. Managing your journalists, your creative tool, cannot be considered In comparison, competitors such as NewsEngin or Protec, CT considers that knowledge management, human resource overviews and as an optional module. Differentiating itself from Hermes or Methode solutions, CT integrates all the different but necessary tools in order to achieve efficiently the pre-production process, but does not intend to integrate any other part of the editorial value chain to the detriment of a media or another.

updates on story progress; human resource overviews provide editors with the information they need to make informed editorial decisions generate powerful knowledge assets useful in creating future assignments. Constant, automatic monitoring of newsroom activity provides The centralisation of information, such as new sources and staff contacts, avoids duplication of data entry and allows the newsroom to about story assignment.

story ideas, assigning stories to appropriate journalists, and tracking deadlines. Control Tower is an essential part of any newsroom. This powerful management tool is a step above traditional production systems; it manages the flow of information between newsroom Control Tower has been designed in consultation with industry experts to mirror the traditional editorial process: gathering and organising participants, production teams, and media outlets unlike any other newsroom computer application currently on the market.

## Appendix: Application Definitions

#### Definitions

User - Any person who accesses the system

Shared Space - site feature enabling users to view data created by other users

Personal Space -site features displaying data the user him/herself has entered

Newsroom - organisational grouping of Departments and people who work together to produce content for one or multiple "Products"

Departments – an organisational grouping of people who work together to produce content around a particular theme, e.g. News, Sports,

Products - media outlet responsible for distributing content produced by newsroom users e.g. Daily Telegraph, cnn.com

Topic - title + description - topic to be covered e.g. Enron

Event - title + description -event to be covered e.g. Wimbledon Tennis Match

Story - title + description - treatment of topic or event being covered

Assignment - slug + brief + content format + assigned staff member + deadline - task related to the production of content for the treatment of a particular story topic

Team Member – a newsroom user who has been assigned to a story, event, topic, or assignment

Asset - any file uploaded into the system - distinguished between content (i.e. material to be published/broadcast) and background material (i.e. information, notes, documents used in the product of the content)

#### This Page is Inserted by IFW Indexing and Scanning Operations and is not part of the Official Record.

#### **BEST AVAILABLE IMAGES**

Defective images within this document are accurate representations of the original documents submitted by the applicant.

Defects in the images include but are not limited to the items checked:

□ BLACK BORDERS
□ IMAGE CUT OFF AT TOP, BOTTOM OR SIDES
□ FADED TEXT OR DRAWING
□ BLURRED OR ILLEGIBLE TEXT OR DRAWING
□ SKEWED/SLANTED IMAGES
□ COLOR OR BLACK AND WHITE PHOTOGRAPHS
□ GRAY SCALE DOCUMENTS
□ LINES OR MARKS ON ORIGINAL DOCUMENT
□ REFERENCE(S) OR EXHIBIT(S) SUBMITTED ARE POOR QUALITY

#### IMAGES ARE BEST AVAILABLE COPY.

☐ OTHER:

As rescanning these documents will not correct the image problems checked, please do not report these problems to the IFW Image Problem Mailbox.